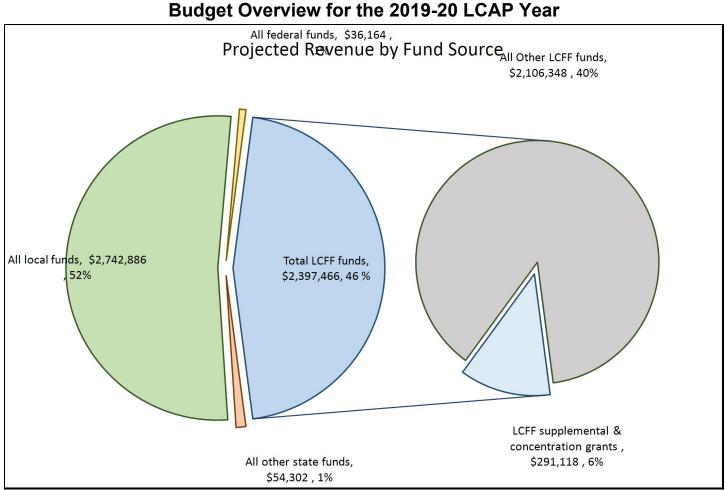
Local Educational Agency (LEA) Name: Stockton Unified School District

CDS Code: 0124248

Local Control and Accountability Plan (LCAP) Year: 2019-20

LEA contact information: Richard Capello, 209-933-7475, rcapello@stocktonusd.net, Principal

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

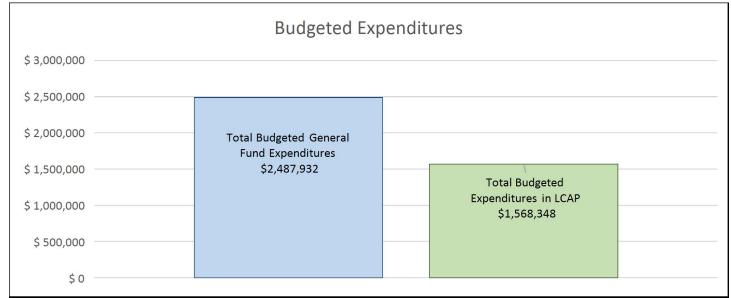


This chart shows the total general purpose revenue Stockton Unified School District expects to receive in the coming year from all sources.

The total revenue projected for Stockton Unified School District is \$5,230,818, of which \$2,397,466 is Local Control Funding Formula (LCFF), \$54,302 is other state funds, \$2,742,886 is local funds, and \$36,164 is federal funds. Of the \$2,397,466 in LCFF Funds, \$291,118 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Stockton Unified School District plans to spend for 2019-20. It shows how much of the total is tied to planned actions and services in the LCAP.

Stockton Unified School District plans to spend \$2,487,932 for the 2019-20 school year. Of that amount, \$1,568,348 is tied to actions/services in the LCAP and \$919,584 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

Salaries and benefits for Instructional Coach, Principal, clerical, campus security, and .50 FTE custodian; facilities costs, maintenance agreements, text books, duplicating, postage, instructional consultants, bus tokens, non-district buses, pupil participation fees, fiscal oversight fee, central office services fee, most license agreements

Increased or Improved Services for High Needs Students in 2019-20

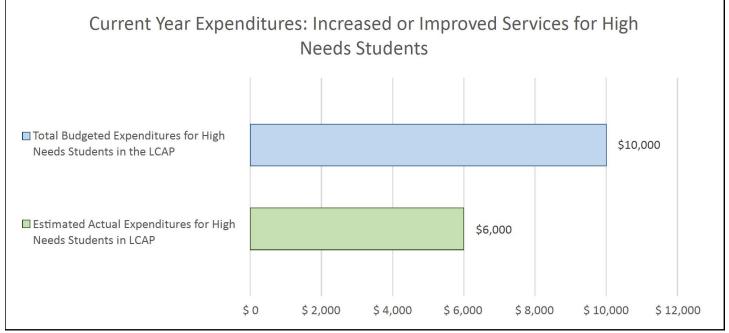
In 2019-20, Stockton Unified School District is projecting it will receive \$291,118 based on the enrollment of foster youth, English learner, and low-income students. Stockton Unified School District must demonstrate the planned actions and services will increase or improve services for high needs students compared to the services all students receive in proportion to the increased funding it receives for high needs students. In the LCAP, Stockton Unified School District plans to spend \$25,000 on actions to meet this requirement.

The additional improved services described in the LCAP include the following:

Services for unduplicated students will include tutors contracted from UOP to support students in math, English and science during the school day. Additional support will be available before school and after school. The Pacific Academy Work sessions (PAWS) is an intervention support function of PLA utilized during the school day and distinguishes PLA from other high schools. Other support may include text books, technology upgrades, and APEX support for remedial intervention or grade improvement.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2018-19



This chart compares what Stockton Unified School District budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Stockton Unified School District estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

In 2018-19, Stockton Unified School District's LCAP budgeted \$10,000 for planned actions to increase or improve services for high needs students. Stockton Unified School District estimates that it will actually spend \$6,000 for actions to increase or improve services for high needs students in 2018-19.

The difference between the budgeted and actual expenditures of \$-4,000 had the following impact on Stockton Unified School District's ability to increase or improve services for high needs students: Hispanic student group scores increased by 45.6% according to the CDE Dashboard and 62% of SED students are prepared for college and career, an increase of 12.2%

2019-20

Local Control Accountability Plan and Annual Update (LCAP) Template

Addendum: General instructions & regulatory requirements.

Appendix A: Priorities 5 and 6 Rate Calculations

Appendix B: Guiding Questions: Use as prompts (not limits)

<u>California School Dashboard</u>: Essential data to support completion of this LCAP. Please analyze the LEA's full data set; specific links to the rubrics are also provided within the template.

LEA Name

Contact Name and Title

Stockton Unified School District

Richard Capello, 209-933-7475, rcapello@stocktonusd.net Principal Email and Phone

rcapello@stocktonusd.net 209-933-7475, ext. 8703

2017-20 Plan Summary

The Story

Describe the students and community and how the LEA serves them.

Established in the fall of 2011 as a Dependent Charter under Stockton Unified School District (SUSD) and under the wings of University of the Pacific, he Pacific Law Academy Charter High School (PLA) provides a rigorous instructional program that reflects high expectations for all students and that focuses on mastery of the state standards. The academic focus is college preparatory with thematic instruction in law. With the exception of an ASB Leadership class, all classes meet a-g UC/ CSU entrance requirements.

PLA offers a rigorous advanced placement curriculum with pre-AP classes in grade 9 and AP classes in grades 10-12. Beginning in 2018-2019, PLA implemented a Career Technical Education (CTE) pathway in law through classes in Law and Society, Administration of Justice, and Mock Trial. Thematic instruction in Psychology and Forensics (Anatomy and Physiology) will continue to be offered as well. PLA will increase access to forensic studies in 2019-2020 by adding a class in AP Environmental Studies. I. PLA hosts two law days each year, inviting community leaders and legal experts to speak to our students and parents. Beginning in 2017-2018, PLA administration worked in partnership with San Joaquin Delta College to offer Dual-enrollment college courses on the PLA campus and joined an Advisory Committee with SJ Delta College Pathway to Law program. PLA signed an MOU with Delta College in 2019 to be included as an institution in the Delta College Pathway to Law Program, and PLA has initiated steps to repair academic and educational relationships with University of the Pacific to support PLA students moving forward.

Pacific Law Academy benefits from a diverse student enrollment (63% Hispanic, 9% African American, 12% White, 4% Filipino, 3% Chinese, 7% Other Asian, Pacific Islander, Native American, and 1.5% Two or more races). Within the class of 2018, 9 students were the first in their family to graduate high school, and 15 students were the first in their family to attend college. Nearly 70% of our student population qualified for fee waivers based on income. Stockton Unified School District

(SUSD) is located in one of 39 areas in California identified as economically distressed by the California Trade and Commerce Agency.

LCAP Highlights

Identify and briefly summarize the key features of this year's LCAP.

Pacific Law Academy was recognized as a California Distinguished School in 2019. PLA distinguishes itself from other high schools with its Pacific Academy Work Sessions (PAWS), an intervention class offered all PLA students during the school day in classes designed to meet individual student academic needs. The Pacific Law Academy (PLA) has increasingly improved on the alignment of the Local Control Accountability Plan (LCAP) to ensure the processes and systems from various plans and activities are captured under one document and communicate effectively to aid in providing one common voice.

- GOAL 1 Student Achievement: PLA will provide all students with a well-rounded educational experience, the delivery of high quality instruction, and exposure to rigorous and relevant curriculum to become life-long learners. 5 Categories; 6 Actions/Services (pp. 36-49)
- State Priority: 2 Implementation of State Standards, 4 Student Achievement, 7 Course Access, 8 – Other Pupil Outcomes
- District Goal: 1 Every child by the end of 9th grade will demonstrate mastery of Algebra concepts and application. 2- Every child by the end of 12th grade will graduate and be college or career ready.
- Administrative Expectations: Achievement Expectations, Environmental Expectations, PLC Expectations, Compliance Expectations, Multi-Tiered System of Supports Expectations (MTSS), Professional Expectations.
- LEA Plan: 1 All students will reach high standards, at a minimum, attaining proficiency or better in reading and mathematics, by 2018-2019, 2 - All limited-English-proficient (LEP) students will become proficient in English and reach high academic standards, at a minimum attaining proficiency or better in reading/language arts and mathematics; 3 - By 2016-2017, all students will be taught by highly qualified teachers; 5 - All students will graduate from high school.
- Single Plan for Student Achievement: Planned improvements in student performance, goal 1: English

Language Arts/Reading; goal 2: Mathematics; goal 3: English Learner Outcomes; goal 4: College and Career Readiness.

- Master Plan for English Learners: Part IV: Standards, Assessment, and Accountability 1 EL students will progress towards English language proficiency within 1 year of entering the EL Program at PLA (p. 18); 2 – EL and RFEP students will achieve academic success (p. 18)
- WASC: Action Plan 1: Increase student achievement through implementation of researched based instructional practices in the classroom and strategically targeted

intervention for students requiring additional support; Action Plan 2: Increase support and intervention for all Freshman learners. Action Plan 3: Increase parent involvement through innovation and technology as well as direct campus support.

- Charter Petition—Renewal: Measurable student outcomes and other uses of data.
- GOAL 2 Safe and Healthy Learning Environments: SUSD will promote a safe and healthy learning environment to enhance the social emotional and academic learning for all students, necessary to become productive members of society. 4 Categories; 4 Actions/Services (pp. 50-58)
- State Priority: 1 Basic Services, 6 School Climate
- Administrative Expectations: Achievement Expectations, Environmental Expectations, PLC Expectations, Compliance Expectations, Multi-Tiered System of Supports Expectations (MTSS), Professional Expectations.
- LEA Plan: 3 By 2018-2019, all students will be taught by highly qualified teachers; 4 All students will be educated in learning environments that are safe, drug free, and conducive to learning.
- GOAL 3 Meaningful Partnerships: Together, SUSD, families and community will commit to meaningful partnerships that enhance student achievement, necessary to become successful members of society. 7 Categories; 13 Actions/Services (pp. 59-71)
- State Priority: 3 Parent Involvement, 5 Student Engagement
- Master Plan for English Learners: Part I: Parent Involvement
- Single Plan for Student Achievement: Planned improvements in student performance, goal 5: Parent and Community Involvement.
- WASC: Action Plan 3: Increased parental involvement; Action Plan 4: Creation of Pacific Law Academy Advisory Group and increase community connections

Review of Performance

Based on a review of performance on the state indicators and local performance indicators included in the California School Dashboard, progress toward LCAP goals, local self-assessment tools, stakeholder input, or other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying any specific examples of how past increases or improvements in services for low-income students, English learners, and foster youth have led to improved performance for these students.

Greatest Progress

Based on the data that PLA has utilized throughout the school year, we are very proud of our student achievement as it pertains to increased passage rates on PSAT exams and SBAC testing, PLA students continue improving their math skills through the Pacific Academy Work Sessions (PAWS) and one-on-one tutoring from University of the Pacific tutors and after-school tutoring provided by site faculty. PLA has adopted Visible Learning strategies and have set a goal for

professional development to increase teacher knowledge and expectations on AP testing requirements in an effort to increase student AP pass rates through all AP curriculum.

Referring to the California School Dashboard, identify any state indicator or local performance indicator for which overall performance was in the "Red" or "Orange" performance category or where the LEA received a "Not Met" or "Not Met for Two or More Years" rating. Additionally, identify any areas that the LEA has determined need significant improvement based on review of local performance indicators or other local indicators. What steps is the LEA planning to take to address these areas with the greatest need for improvement?

Greatest Needs

Based on the LCFF Evaluation Rubrics (California School Dashboard), Pacific Law Academy (PLA) does not meet the criteria for areas of improvement; however, as a school site, we are continually monitoring student progress as it relates to academic growth, discipline and attendance. The following area has been identified as an area for improvement to facilitate positive results in student achievement. Increase the Implementation of PLA Strategies and expectations with fidelity:

Resulting from faculty strategic planning and collective commitments, PLA will ensure consistency in the 2019-2020 roll-out and increase awareness and use of VISIBLE LEARNING strategies and activities that impact the student and their attainment of academic success. Through an efficient and effective PLC structure and careful analysis of data, including having appropriate systems in place,

PLA will have verifiable and creditable data to provide recommendation of implementation, enhancement or discontinuation of initiatives/programs based on their level of implementation. Furthermore, by determining the level of fidelity, administration can work with faculty members who are not meeting the requirements for the initiatives/programs to develop action plans for adherence.

Referring to the California School Dashboard, identify any state indicator for which performance for any student group was two or more performance levels below the "all student" performance. What steps is the LEA planning to take to address these performance gaps?

Performance Gaps

Based on the data from the LCFF Evaluation Rubrics, Pacific Law Academy (PLA) does not meet the criteria for performance gaps; however, we will continue monitoring and measuring student progress for academic success.

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts.

Schools Identified

Identify the schools within the LEA that have been identified for CSI.

Does not apply

Support for Identified Schools

Describe how the LEA supported the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Does not apply

Monitoring and Evaluating Effectiveness

Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Does not apply

Annual Update

LCAP Year Reviewed: 2018-19

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 1

Student Achievement

Pacific Law Academy (PLA) will provide all students with a well-rounded educational experience, the delivery of high quality instruction, and exposure to rigorous and relevant curriculum to become life-long learners.

State and/or Local Priorities addressed by this goal:

State Priorities:	Priority 2: State Standards (Conditions of Learning)	
	Priority 4: Pupil Achievement (Pupil Outcomes)	
	Priority 7: Course Access (Conditions of Learning)	
	Priority 8: Other Pupil Outcomes (Pupil Outcomes)	

Local Priorities:

Annual Measurable Outcomes

Expected

Metric/Indicator

State Priority 2A: Implementation of the academic content and performance standards adopted by the state board.

18-19

To maintain the percentage of K-12 classrooms that have standards-aligned Units of Study in Mathematics and English Language Arts. (Verified by SUSD Curriculum Department Units of Study Master List.) Actual

Board adopted materials in math, language arts and science were used in math, English and science classrooms to align PLA intervention and advanced classes to SUSD expectations and California State Standards, including NGSS. PLA utilizes pre-AP material in grade 9 and Advanced Placement material in grades 10-12 to meet and exceed SUSD standards in English and math.

Expected	Actual
Baseline Baseline (2015-2016): 103 ELA Units of Study	
99 Math Units of Study Data Source: SUSD Curriculum Department Unit of Study Master List	
 Metric/Indicator State Priority 2B: How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency? 18-19 To maintain the percentage of English Learners receiving at minimum of 30 minutes a day of designated English Language Development and access to integrated English Language Development standards. (Verified by SUSD EL Master Plan, SUSD Site Master Schedules, Synergy.) Baseline Baseline (2015-2016): 100% Data Source: SUSD Site Master Schedules, Synergy 	Two of PLA's students during the 18-19 school-year were considered English Language Learners. Students were given access to English Language Development during the Pacific Academy Work Sessions (PAWS) for 30 minutes 3 days a week and additional time was given during regular instruction and after-school tutoring as necessary.
Metric/Indicator State Priority 4A: Statewide Assessments 18-19 To increase the percentage of students overall that exceeded or met English Language Arts (ELA)/Literacy and Math standards as determined by the Smarter Balanced Assessment (SBAC). (Verified by CAASPP, SUSD Illuminate by PT School reports.) Baseline Baseline (2015-2016):	According to the 2018-19 Dashboard, math proficiency increases by 19.2% to 43% proficient while students were 75% proficient in ELA, a decline of 4.8% from the previous year.

Expected	Actual
22% SBAC ELA	
18% SBAC Math	
Data Source: CAASPP, SUSD Illuminate by PT School	
Metric/Indicator State Priority 4B: The Academic Performance Index	The Academic Performance Index was suspended by the California State Board of Education indefinitely; therefore, no data reported.
 18-19 The Academic Performance Index was suspended in 2014-2015 indefinitely by the California State Board of Education. Baseline Baseline (2014-2015): The Academic Performance Index was suspended by the California State Board of Education indefinitely; therefore, no data reported.	
 Metric/Indicator State Priority 4C: The percentage of pupils who have successfully completed courses that satisfy the requirements for entrance to the UC or CSU, or career technical education sequences or programs of study that align with state board-approved career technical education standards and frameworks. 18-19 To increase the percentage of students that have completed courses that satisfy UC or CSU entrance requirements, or programs of study that align with state board approved career technical educational standards and satisfy UC or CSU entrance requirements, or programs of study that align with state board approved career technical educational standards and 	According to the 2018-19 Dashboard, 58.5% of PLA students completed A-G requirements and are considered college and career ready.
framework. (Verified by CALPADS.) Baseline Baseline (2015-2016): 26%	
Data Source: CALPADS	

Expected	Actual
Metric/Indicator State Priority 4D: The percentage of English learner pupils who make progress toward English proficiency as measured by the CELDT; or any subsequent assessment of English proficiency, as certified by the state board.	As a consequence of the low number of English Learners at PLA, there are no data to report.
18-19 To increase the percentage of English Learners that make progress toward English proficiency. (Verified by California School Dashboard English Learner Progress Indicator.)	
Baseline Baseline (2015-2016):	
AMAO 1 has been suspended by the California State Board of Education indefinitely; therefore, no data reported.	
AMAO 2 has been suspended by the California State Board of Education indefinitely; therefore, no data reported.	
Data Source: CALPADS, CELDT	
Metric/Indicator State Priority 4E: The English learner reclassification rate.	As a consequence of the low number of English Learners at PLA, there are no data to report.
18-19 To increase the English Learner reclassification rate. (Verified by Dataquest.)	
Baseline Baseline (2015-2016):	
8% English Learners redesignated	
Data Source: Dataquest	
Metric/Indicator State Priority 4F: The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher.	Currently, only 7% of PLA students had passed their 2018 AP test with a score of 3 or higher.

Expected	Actual
 18-19 To increase the overall percentage of students who have passed at least one advanced placement (AP) examination with a score of 3 or higher. (Verified by CollegeBoard AP Exam.) Baseline Baseline (2015-2016): 32% Data Source: College Board AP Exam 	
 Metric/Indicator State Priority 4G: The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness. 18-19 To increase the percentage of students in Grade 11 who will demonstrate college preparedness in English Language Arts (ELA) and Mathematics pursuant to the Early Assessment Program. (Verified by CALPADS, SBAC/EAP in ELA and Mathematics.) Baseline Baseline (2015-2016): 21% SBAC/EAP ELA 13% SBAC/EAP Math Data Source: CALPADS, SBAC/EAP in ELA and Math 	According to the 2018-19 Dashboard, 58.5% of PLA students completed A-G requirements and are considered college and career ready.
Metric/Indicator State Priority 7A: A broad course of study that includes all of the subject areas described in Section 51210 and Section 51220(a) to (i), as applicable.	PLA students have access to 30 minutes of intervention three times each week during school hours through the Pacific Academy Work Sessions (PAWS) and APEX classwork for remedial support or grade improvement. Additionally, students have the opportunity to excel by registering for Delta College classes offered after school at PLA.

Expected	Actual
To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs. (Verified by CALPADS.)	
Baseline Baseline (2015-2016):	
Yes	
Data Source: CALPADS	
Metric/IndicatorState Priority 7B: Programs and services developed and provided to unduplicated pupils.18-19To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 	PLA students have access to 30 minutes of intervention three times each week during school hours through the Pacific Academy Work Sessions (PAWS) and APEX classwork for remedial support or grade improvement. Additionally, students have the opportunity to excel by registering for Delta College classes offered after school at PLA.
 Metric/Indicator State Priority 7C: Programs and services developed and provided to pupils with exceptional needs. 18-19 To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 	PLA students have access to 30 minutes of intervention three times each week during school hours through the Pacific Academy Work Sessions (PAWS) and APEX classwork for remedial support or grade improvement. Additionally, students have the opportunity to excel by registering for Delta College classes offered after school at PLA.

Expected

grade students received expanded access to online core content courses and available intervention programs, including levels of least restrictive environment (resource support, pull out, and one on one support), learning center models, and behavior/mental health/physical support. (Verified by CALPADS.)

Baseline

Baseline (2015-2016):

Yes

Data Source: CALPADS

Metric/Indicator

State Priority 8A: Pupil outcomes, if available, in the subject areas described in Section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable.

18-19

To increase the percentage of grade 3 students meeting grade level proficiency in Reading Comprehension. (Verified by MAP, CALPADS.)

To increase the percentage of grade 9 students meeting grade level proficiency in Algebra Concepts. (Verified by MAP, CALPADS.)

Baseline

Baseline (2015-2016):

16% met grade level proficiency in Reading

18% met grade level proficiency in Math

Data Source: MAP

PLA offers a summer math program to incoming grade 9 students in algebra support, algebra and geometry. Students are placed based on prior classwork and test scores and have the opportunity to excel beginning in grade 9. PLA students have access to 30 minutes of intervention three times each week during school hours through the Pacific Academy Work Sessions (PAWS), and students have the opportunity to excel by registering for Delta College classes offered after school at PLA.

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Actual

Planned Actions/ServicesPSA: 1 - Instructional Materials and SuppliesTo provide necessary and relevant instructional materials and supplies to help teachers incorporate responsive teaching and strategies that related to the Common Core State Standards.PSA: 1.1 Increase classroom supplies and resources to teachers	Actions/Services PLA purchased updated text books to support teaching strategies based on CCSS and NGSS guidelines in math, English, and science.	Budgeted Expenditures PSA 1.1 4000-4999: Books And Supplies LCFF \$6,000	Estimated Actual Expenditures PSA 1.1 4000-4999: Books And Supplies 0100 LCFF Supp/Conc \$4,472 PSA 1.1 4000-4999: Books And Supplies 0000 LCFF Base \$6,133
Action 2 Planned Actions/Services PSA: 2 - Professional Learning for SUSD Staff and Parents professional learning opportunities that promote efficient parent/student and parent/educator strategies to aid in the improvement of their students' academic success. PSA2.1 Training involving core curriculum, assessments and student records information.	Actions/Services PLA continues to work on engaging parents as partners in the academic support of PLA students. Parents were either not aware or not responsive to the opportunities for training. PLA will support this issue through additional advertising through School Messenger, the PLA Web page, and further use of the Remind App.	Budgeted Expenditures PSA 2.1 5000-5999: Services And Other Operating Expenditures Other \$1,400	Estimated Actual Expenditures PSA 2.1 5000-5999: Services And Other Operating Expenditures LCFF, Other \$0

Action 3

Planned

Budgeted

		_	_
Actions/Services	Actions/Services	Expenditures	Expenditures
PSA: 3 - Teacher Collaboration, Monitoring and Support	PLA supported teachers with a summer retreat to include	PSA 3.1 1000, 3000 LCFF, Other \$72,165	PSA 3.1 1000, 3000 0000 LCFF Base \$67,428
To provide educators with opportunities to collaborate within grade level Professional Learning Communities (PLCs) and cross grade level Professional Learning Communities (PLCs) to review relevant and appropriate data to support and enhance effective instructional strategies. PSA3.1 Regular, routine, scheduled teacher collaboration time, including monitoring and support for use of collaboration time.	professional development in PLC and introduction to John Hattie's work in the field of strategies and high academic impact. PLA further committed AP teachers to additional AP training in order to work on strategies to raise the current AP passing rate.		
Action 4			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
PSA: 4 - Implementation of Professional Learning Community (PLC) strategies	PLA teachers continue to assess their goals and responsibilities in developing a strong PLC to support faculty and grade level	PSA 4.1 5000-5999: Services And Other Operating Expenditures 1100 Unrestricted Lottery \$4,500	PSA 4.1 5000-5999: Services And Other Operating Expenditures 1100 Unrestricted Lottery \$7,984
To provide educators and district staff with Professional Learning Communities (PLCs) with training that promotes a cohesive understanding and supportive systems in understanding and conducting day-to-day practice to achieve academic and instructional success.	meetings, collaboration and articulation.		

Action 5

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
PSA: 5 - After School Programs To provide educational, recreational and social activities for students that aligns with and extends beyond the mandatory instructional/academic day. PSA5.1 After School Program	Tutoring in various classes are available after school hours for 30 minutes to 1 hour. Academic support is aligned to instruction and strategies utilized in the classroom during the school day.	PSA 5.1 1000, 3000, 5000 0000 Base, 0100 Supp/Conc \$11,100	PSA 5.1 5000-5999: Services And Other Operating Expenditures 0000 LCFF Base \$6,512
Homework Assistance and Tutor			

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Pacific Law Academy distinguishes itself through an opportunity for students to receive intervention during the school day. Pacific Academy Work Sessions provides an opportunity for students to get caught up on homework or pass work, receive intervention as necessary, and excel in their curriculum. Students have exceeded their proficiency goals in math and English, and teachers continue to receive professional development in order to support students academically and raise AP test scores and pass rates.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Pacific Law Academy (PLA) provided all students with a well-rounded educational experience, high quality instruction, and exposure to rigorous and relevant curriculum. Programs like AVID, during and after school tutoring, PAWS and APEX intervention, and Advanced Placement curriculum paired with activities like PLUS, Leadership, and athletics offered through Stagg HS were offered throughout the year. Professional Development for teachers was offered in the areas of curriculum, Rigor and Relevance, Advanced Placement, PBIS, and the PLC process. Feedback from PLA Staff, indicate the work completed during PLA's summer retreat provided valuable

professional development for staff, which led to a greater offering of strategic services to PLA students. This process of holding a professional retreat for PLA teachers to work in isolation away from Stockton, has made a positive impact for teachers and students.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures. PSA-1 Each teacher utilized \$500 for instructional materials and supplies.

PSA-1.1 Additional classroom supplies, including textbooks and resources were appropriated through other funding sources as necessary to support CCSS and NGSS requirements.

PSA-2 Professional development for teachers in PLC development and John Hattie strategies regarding academic impact. to assist in student academic growth. Professional development continued through 2018-19, but student-led conferences will begin next school year; therefore, there was no actual expense for the current school-year.

PSA-2.1 Pacific Law Academy (PLA) continues to strive for parent participation and administration continues to push a parent as partners campaign to teachers. PLA administration believes that students increase their opportunity for success with academic support from parents outside of school hours. We continue to research the best means for parent participation and the appropriate training for parents.

PSA-3 Teachers attended three days of Professional Development training prior to the start of the school year. Teachers worked with the PLC process and developed collaboration strategies. Teachers agreed on an Action Walk template and Collaboration document to complete as a PLC whenever they meet, Teachers also discussed the Pacific Academy Work Sessions (PAWS) and set parameters for lessons and student intervention.

PSA-3.1 Teachers collaborate as a PLC every Tuesday and Friday for 90 minutes every two weeks as contracted.. Teachers meet by departments or faculty to discuss routine systems and student academic achievement. Teachers continuously interpret data based on formative assessments, MAP testing, and other standardized exams as well as in-class behavior and academic progress.

PSA-4 Teachers attended a PLA retreat in July 2018 to accommodate Math Summer School in June.

PSA-4.1 Teachers participated in on-site PLC training and actual work within a PLC process

PSA-5 After school homework assistance and tutoring provided by site teachers, and tutoring contracted through UOP during school hours, provided students with intervention as necessary. All PLA students had access to these academic resources.

PSA-5.1 Teachers offer mentoring and tutoring after school hours in math, English, Mock Trial, and science.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

PSA-1 Each teacher utilized \$500 for instructional materials and supplies. Teachers depend on a small budget to deliver necessary resources to students to promote student achievement.

PSA-1.1 Teachers attended a PLA retreat in July 2018. This expense will not be budgeted for 2019-2020 school-year in order to send AP teachers to PD, to learn what's trending in advanced placement curriculum, and English and math teachers to new curriculum training.

PSA-2 Professional development for teachers in student-led conferences where parents discuss strategies parents may use at home to assist in student academic growth. Professional development continued through 2018-2019, but student-led conferences will begin next school year.

PSA-2.1 PLA administration continues to research best practice to train parents in core curriculum, assessments and strategies which they would be able to utilize at home to partner with teachers for student achievement.

PSA-3 Teachers attended three days of training prior to the start of the school year. Teachers are trained in tight and loose procedures and systems in order to increase use of best practice in the classroom and benefit student learning.

PSA-3.1 Teachers continued to participate in in-house Professional Development throughout the year in PLC process and collaboration, rigor and relevance, and student-led conferences.

PSA-4 Teachers attended a PLA retreat in July 2018. This expense should be budgeted for 2019-2020.

PSA-4.1 Teachers participated in on-site PLC training and actual work within a PLC process. Teachers practice participation in a PLC for 90 minutes every two weeks where they discuss student achievement, develop SMART goals, and commit to common strategies to attain standard proficiency, student engagement, and increase student skills.

PSA-5 After-school tutoring was supported by staff resources throughout the school year, especially in science, English, Mock Trial and math.

PSA-5.1 After-school tutoring was supported by staff resources throughout the school year, especially in science, English, Mock Trial and math.

Annual Update

LCAP Year Reviewed: 2018-19

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 2

Safe and Healthy Learning Environments

Pacific Law Academy (PLA) will promote a safe and healthy learning environment to enhance the social emotional and academic learning for all students, necessary to become productive members of society.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning) Priority 6: School Climate (Engagement)

Local Priorities:

Annual Measurable Outcomes

Expected

Metric/Indicator

State Priority 1A: Teachers of the school district are appropriately assigned and fully credentialed in the subject areas, and, for the pupils they are teaching.

18-19

To increase upon the number of teachers of the school district are appropriately assigned and fully credentialed in the subject areas, and, for the pupils they are teaching. (Verified by SUSD Human Resource reports.) Actual

Every pupil in Pacific Law Academy has sufficient access to fully credentialed teachers in the area of study.

Expected	Actual
Baseline Baseline (2016-2017):	
86%	
Data Source: SUSD Human	
Resource Reports	
Metric/Indicator State Priority 1B: Every pupil in the school district has sufficient access to the standards-aligned instructional materials.	Every pupil in Pacific Law Academy has sufficient access to the standards aligned instructional materials
18-19 To maintain the percentage of students will have sufficient access to instructional materials. (Verified by the SUSD District Textbook Sufficiency Resolution.)	
Baseline Baseline (2015-2016):	
100%	
Data Source: SUSD District	
Textbook Sufficiency Resolution	
 Metric/Indicator State Priority 1C: School facilities are maintained in good repair. 18-19 To increase the number of school facilities in good repair. (Verified by the Facilitates Inspection Tool (FIT) and School Accountability Report Card 	The baseline listed for 2015-2016 is not reflective of PLA's baseline. The actual baseline and current is 75%. The campus consists of 10 portables and 3 science classrooms, along with 3 additional portables utilized as the administrative office, leadership room, and book room/ teacher lounge area. At least two buildings require extensive repair of rotting wood sidings. Two restrooms accommodate students, and routinely 15 adult staff members and
(SARC).)	2 parent volunteers share one restroom.
Baseline Baseline (2015-2016):	
61.1%	
Data Source: Facilities Inspection Tool (FIT), School Accountability Report Card (SARC)	

Expected	Actual
 Metric/Indicator State Priority 6A: Pupil suspension rates. 18-19 To decrease suspension rates. (Verified by SUSD Student Information System, CALPADS.) Baseline Baseline (2015-2016): 9.4% suspension rate Data Source: SUSD Student Information System, CALPADS 	The baseline listed for 2015-2016 is not reflective of PLA's baseline. The actual baseline is 2.3 suspensions in any subgroup. The current rate is 3 suspensions in any subgroup
 Metric/Indicator Disproportionate student suspension rate of all significant subgroups will continue to decrease. 18-19 To decrease disproportionate student suspension rate of all significant subgroups. (verified by SUSD Student Information System, CALPADS) 	The baseline listed for 2015-2016 is not reflective of PLA's baseline. The actual baseline is 2.3 suspensions in any subgroup. The current rate is 3 suspensions in any subgroup.
Baseline Baseline (2015-2016):	
6,165 Total Suspensions	
49.78% Hispanic	
30.53% African American	
7.72% Caucasian	
3% Other	
.58% American Indian/Alaskan Native	

Expected	Actual
5.04% Asian Data Source: SUSD Student Information System, CALPADS	
Metric/Indicator State Priority 6B:Pupil expulsion rates. 18-19 To decrease expulsion rates. (Verified by SUSD Student Information System, CALPADS.) Baseline Baseline (2015-2016): .08% expulsion rate Data Source: SUSD Student Information System, CALPADS	The baseline listed for 2015-2016 is not reflective of PLA's baseline. The actual baseline and current is 0%.
Metric/IndicatorDisproportionate student expulsion rate of all significant subgroups will continue to decrease.18-19To decrease disproportionate student expulsion rate of all significant subgroups. (verified by SUSD Student Information System, CALPADS)Baseline Baseline (2015-2016):51 Total Expulsions47.06% Hispanic37.25% African American5.88% Caucasian1.96% Other1.96% American Indian/Alaskan Native	The baseline listed for 2015-2016 is not reflective of PLA's baseline. The actual baseline and current is 0%.

Expected	Actual
5.88% Asian	
Data Source: SUSD Student Information System and CALPADS	
Metric/Indicator State Priority 6C: Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.	The baseline listed for 2014-2015 is incorrect. The actual and current baseline is reflective of 9th and 11th grade students only.
18-19 To increase the percentage of students in Grades 9, and 11 reporting School Connectedness. (Verified by California Healthy Kids Survey (CHKS).)	
Baseline Baseline (2014-2015):	
82%	
Data Source: California Healthy Kids Survey (CHKS)	

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
PLE: 1 - Facility Support To provide students and educators with facilities that are clean and functional to received and deliver instruction.	Custodial support provided by full time custodian assigned to PLA.	PLE 1.1 2000, 3000 0000 LCFF Base \$30,000	PLE 1.1 2000, 3000 0000 LCFF Base \$29,862
PLE1.1 Custodial/Maintenance Services Gap Restoration (.5 FTE)			

Action 2

Planned Actions/ServicesPLE: 2 - Basic Instruction and Teacher StaffingTo maintain staffing ratios for each grade span to meet compliance standards and negotiated agreements, to include Grade Span Adjustment.PLE2.1 Basic Instruction and Teacher Staffing	Actions/Services Instruction provided to students by 11 teachers in areas of English, math, Social Science, science, art, AVID, and elective classes.	Budgeted Expenditures PLE 2.1 1000, 3000 LCFF, Other \$1,239,917	Estimated Actual Expenditures LCFF, Other \$1,158,529
Action 3			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
PLE: 3 - Health Services To provide student and families with appropriate health services interventions to be healthy and more able to learn. PLE3.1 Subacute Health Care Services Response and Management	Health services provided by nurse one day a week on site or students utilize Stagg HS Healthy Start program for non-academic counseling and sport physicals.	PLE 3.1 5700-5799: Transfers Of Direct Costs 1100 Unrestricted Lottery \$5,486	PLE 3.1 5700-5799: Transfers Of Direct Costs 1100 Unrestricted Lottery \$5,483
Action 4			
Planned	Actual	Budgeted	Estimated Actual

	Actions/Services	Actions/Services	Expenditures	Expenditures
	PLE: 4 - School Counseling	Academic counseling and college preparation provided to all	PLE 4.1 1000, 3000 0000 LCFF Base \$158,500	PLE 4.1 1000, 3000 0000 LCFF Base \$126,315
a tł	o provide all students with social nd emotional systems of supports nat lead to improved academic	students on a consistent basis.		PLE 4.1 1000, 3000 3010: IASA- Title 1 Basic Grants-Low \$20,949
	uccess and college/career eadiness.			
S A	PLE4.1 Counseling Services for social Emotional, Behavioral and cademic Learning Supports, and A-G course completion			

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Pacific Law Academy students are offered a safe and secure learning environment. The Baseline data listed for 2016-2017 in this area is not reflective of Pacific Law Academy. The actual and baseline for 2016-2017 should have been listed as 100% teachers are credentialed and teaching in their core subjects. All students (100%) have access to credentialed teachers teaching in their subject matter. The actual baseline for suspensions at PLA is 2.3 suspensions in any subgroup. The current rate is 3 suspensions in any subgroup. The baseline listed for 2015-2016 for expulsions is not reflective of PLA's baseline. The actual baseline, and current expulsion rate is 0%.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

PLE-1 Custodial support provided by full time custodian assigned to PLA. Although the portable classrooms are older and may be rotting in spots, the Custodian support allows for the expectation of a clean and environmentally sound learning atmosphere.

PLE-1.1 Custodial support increased by 50% over 2018-2019.

PLE-2 Instruction provided to students by 11 teachers in areas of English, math, Social Science, science, art, AVID, and elective classes.

PLE-2.1 At the end of the school year, PLA lost a teacher to retirement, a teacher to transfer, and three teachers departed, one on a mid-year resignation, and two after fulfilling their temporary contract.

PLE-3 Health services provided by nurse one day a week on site or students utilize Stagg HS Healthy Start program for non-academic counseling and sport physicals.

PLE-3.1 Health services provided by nurse one day a week on site or students utilize Stagg HS Healthy Start program for nonacademic counseling and sport physicals. Healthy Start has the capacity and resources to assist with minor physical injury as well as social-emotional counseling services, athletic physicals and tobacco awareness programs.

PLE-4 Academic counseling and college preparation provided to all students on a consistent basis. PLA seniors have been able to gain scholarships, grants and financial aide as a result of an intense four-year counseling plan.

PLE-4.1 Counseling Services for Social Emotional, Behavioral, Academic Learning Supports and A-G course completion is split as a result of the PLA Charter and the physical location of Pacific Law Academy. The PLA Counselor consistently works with all students to develop academic support and a-g guidance. As a result, of the 36 of the 52 2019 PLA graduates are scheduled to attend a four-year university, and 15 will be attending community college, with 1 joining the military. Social and emotional counseling is referred to Healthy Start at Stagg HS. Behavior counseling is generally handled by the site administrator and by the site counselor in the principal's absence.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

PLE-1 A full FTE Custodian provides students and educators facilities that are clean and functional to receive and deliver instruction.

PLE-1.1 Custodial support increased by 50% over 2018-2019.

PLE-2 All students have access to a fully credentialed teacher in each of their classrooms.

PLE-2.1 All students have access to a fully credentialed teacher in each of their classrooms.

PLE-3 Health services provided by nurse one day a week on site or students utilize Stagg HS Healthy Start program for non-academic counseling and sport physicals. Healthy Start has the capacity and resources to assist with minor physical injury as well as socialemotional counseling services, athletic physicals and tobacco awareness programs.

PLE-3.1 Health services provided by nurse one day a week on site or students utilize Stagg HS Healthy Start program for nonacademic counseling and sport physicals. Healthy Start has the capacity and resources to assist with minor physical injury as well as social-emotional counseling services, athletic physicals and tobacco awareness programs.

PLE-4 Because of PLA's small enrollment, PLA has an FTE for one academic counselor. PLA's Counselor is currently paid 80% out of general funds and 20% out of Title I funds.

PLE-4.1 Counseling Services for Social Emotional, Behavioral, Academic Learning Supports and A-G course completion is split as a result of the PLA Charter and the physical location of Pacific Law Academy. The PLA Counselor consistently works with all students to develop academic support and a-g guidance. Social and emotional counseling is referred to Healthy Start at Stagg HS. Behavior counseling is generally handled by the site administrator and by the site counselor in the principal's absence.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

PLE-1 A full time FTE increases the custodial support by 50% over last 2016-2017. As a result, administration is able to set a flexible work schedule in order to best provide resources to maintain classrooms, offices, lounge areas, restrooms, parking lots, and common areas.

PLE-1.1 Custodial support increased by 50% over 2018-2019. The baseline listed for 2015-2016 is not reflective of PLA's baseline. The actual baseline and current is 75%. The campus consists of 10 portables and 3 science classrooms, along with 3 additional portables utilized as the administrative office, leadership room, and book room/ teacher lounge area. At least two buildings required extensive repair of rotting wood sidings. PLA has also been combating a skunk and ferrel cat problem as those animals gig under portables and unleash an unbearable odor into classrooms. Two restrooms accommodate students, and routinely 15 adult staff members and 2 parent volunteers share one restroom.

PLE-2 PLA retained seven teachers of the eleven assigned. Teachers will continue to be credentialed in the subjects they teach at 100%.

PLE-2.1 Instruction provided to students by 11 teachers in areas of English, math, Social Science, science, art, AVID, and elective classes.

PLE-3 Health services provided by nurse one day a week on site or students utilize Stagg HS Healthy Start program for nonacademic counseling and sport physicals. Healthy Start has the capacity and resources to assist with minor physical injury as well as social-emotional counseling services, athletic physicals and tobacco awareness programs.

PLE-3.1 Health services provided by nurse one day a week on site or students utilize Stagg HS Healthy Start program for nonacademic counseling and sport physicals. Healthy Start has the capacity and resources to assist with minor physical injury as well as

social-emotional counseling services, athletic physicals and tobacco awareness programs.

PLE-4 PLA's goal is to transition from a counselor FTE to a Guidance Chair FTE in order to align the FTE with the duties she is expected to perform. Besides being called on to perform Guidance Chair duties, the PLA counselor is also acting administrator in the absence of the site principal. The counselor has been performing these duties consistently over the years without appropriate compensation.

PLE-4.1 Counseling Services for Social Emotional, Behavioral, Academic Learning Supports and A-G course completion is split as a result of the PLA Charter and the physical location of Pacific Law Academy. The PLA Counselor consistently works with all students to develop academic support and a-g guidance. Social and emotional counseling is referred to Healthy Start at Stagg HS. Behavior counseling is generally handled by the site administrator and by the site counselor in the principal's absence.

Annual Update

LCAP Year Reviewed: 2018-19

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 3

Meaningful Partnerships

Together, Pacific Law Academy (PLA), families and community will commit to meaningful partnerships that enhance student achievement, necessary to become successful members of society.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 3: Parental Involvement (Engagement) Priority 5: Pupil Engagement (Engagement)

Local Priorities:

Annual Measurable Outcomes

Expected	Actual
Metric/Indicator State Priority 3A:	Pacific Law Academy is a single charter school serving grades 9- 12. The reflected baseline and metric for 2015-2016 is incorrect and reflects Stockton Unified School district goals. Parent outreach and meetings occurred.
Efforts the school district makes to seek parent input in making decisions for the school district and each individual school-site.	
18-19 To maintain the number of sites offering opportunities for outreach and parent input and participation in making decisions for the school district and the individual school site through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees.(Verified by SUSD District and Site Participation Reports.)	

Expected	Actual
Baseline Baseline (2015-2016):	
49 schools	
Data Source: SUSD District and Site Participation Reports	
 Metric/Indicator State Priority 3B: How the school district will promote parental participation in programs for unduplicated pupils. 18-19 To maintain the number of sites offering opportunities for outreach and parent input and participation for unduplicated pupil populations through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees, including English Learner Advisory Committee, District English Learner Advisory Committee, Title I Parent Meetings. (Verified by SUSD District and Site Participation Reports.) Baseline Baseline (2015-2016): 49 schools Data Source: SUSD District and Site Participation Reports 	Pacific Law Academy is a single charter school serving grades 9- 12. The reflected baseline and metric for 2015-2016 is incorrect and reflects Stockton Unified School district goals. Parent outreach and meetings occurred.
 Metric/Indicator State Priority 3C: How the school district will promote parental participation in programs for individuals with exceptional needs. 18-19 To maintain the number of sites offering opportunities for outreach and parent input and participation for students with exceptional needs through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees, including English Learner Advisory Committee, District English Learner Advisory Committee, Title I Parent Meetings, 504 Meetings, SSTs, CAC, IEPs. (Verified by SUSD District and Site Participation Reports, SEIS Database.) Baseline Baseline (2015-2016): 	Pacific Law Academy is a single charter school serving grades 9- 12. The reflected baseline and metric for 2015-2016 is incorrect and reflects Stockton Unified School district goals. PLA will continue to promote parent participation in SSC, PSTA, College informational meetings, FAFSA, Open House, Back to School Night, Tiger Tuesday, Law Day, and general volunteer work on site throughout the year through School Messenger, Website, and digital media such as Remind App.

Expected	Actual
49 schools Data Source: SUSD District and Site Participation Reports	
 Metric/Indicator State Priority 5A: School attendance rates. 18-19 To increase attendance rates. (Verified by CALPADS.) Baseline Baseline (2015-2016): 94.37% Data Source: SUSDs Student Information System, BiTech 	The reflected baseline and metric for 2015-2016 is incorrect and reflects Stockton Unified School district attendance data.Pacific Law Academy baseline attendance data significantly exceeds that of Stockton Unified School District.
 Metric/Indicator State Priority 5B: Chronic absenteeism rates. 18-19 To decrease chronic absenteeism rates. (Verified by CALPADS.) Baseline Baseline (2015-2016): 7.95% Data Source: SUSDs Student Information System 	The reflected baseline and metric for 2015-2016 is incorrect and reflects Stockton Unified School district attendance data.Pacific Law Academy baseline attendance data significantly exceeds that of Stockton Unified School District.
Metric/Indicator State Priority 5C: Middle school dropout rates. 18-19 To decrease middle school dropout rates. (Verified by CALPADS.) Baseline Baseline (2015-2016): .3%	The reflected baseline and metric for 2015-2016 is incorrect and reflects Stockton Unified School district attendance data. Pacific Law Academy baseline should not reflect middle school data.

Expected	Actual
Data Source: CALPADS	
Metric/Indicator To decrease middle school dropout rates. (Verified by CALPADS.) 18-19 To decrease high school dropout rates. (Verified by CALPADS.) Baseline Baseline (2015-2016): 13% Data Source: CALPADS	The reflected baseline and metric for 2015-2016 is incorrect and reflects Stockton Unified School district attendance data. Pacific Law Academy baseline should not reflect middle school data.
Metric/Indicator State Priority 5E: High school graduation rates. 18-19 To increase high school graduation rates. (Verified by CALPADS.) Baseline Baseline (2015-2016): 81% Data Source: CALPADS	The reflected baseline and metric for 2015-2016 is incorrect and reflects Stockton Unified School district attendance data. Pacific Law Academy (PLA) baseline should reflect 100% graduation rate. High School graduation efforts at PLA have been successful and this remains a goal.

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned Actions/Services Actual Actions/Services Budgeted Expenditures Estimated Actual Expenditures

 PMP: 1 - Parent Empowerment To develop and fosters relationships with parents that lead to active and meaningful engagement supporting student academic success. PMP1.1 Parent Academy, Parent Meetings - Tiger Talk Tuesdays PMP1.2 College Information Nights PMP1.3 Back to School activities 	Activities PMP 1.1-1.3 offered to parents in workshops and/or ongoing events but no site funds are spent on these activities.	PMP 1.1, 1.2, 1.3 4000-4999: Books And Supplies 0000 LCFF Base \$0	PMP 1.3 5900: Communications 0000 LCFF Base \$500
Action 2			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
 PMP: 2 - Parent and School Communication To provide and maintain systems of communication that meets the needs of the school, parents, students and the community. PMP2.1 Continuous improvement of system of communication with SUSD community and stakeholders. 	The purchase of a web app, REMIND, to increase communication between all stakeholders in the PLA community has been utilized through the 2018-19 school year.	PMP 2.1 4000-4999: Books And Supplies 0000 LCFF Base \$2,600	PMP 2.1 5800: Professional/Consulting Services And Operating Expenditures 0000 LCFF Base \$88
Action 3			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures

PMP: 3 - Parent and Teacher	Students are rewarded with shirts	PMP 3.1 4000-4999: Books And	PMP 3 1000, 2000, 3000, 4000,
Engagement To foster the parent and teacher relationships to work in unison towards a common goal of supporting students. PMP3.1 Academic Assemblies	and certificates. However, no funds are spent through LCAP.	Supplies Other \$0	5000 Other \$0
Action 4			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
PMP: 4 - Student Engagement and Leadership Opportunities To provide all students with engaging and meaningful activities that drives students to be more involved and engaged in their academic success.	Funding for NHS fees, but we did not have an advisor for the club this school year. PE money is spent through common core PSA 1.1 above. In 2019-20, PLA plans to spend \$500 to support clubs and academic societies in 2019- 2020.	PMP 4.1, 4.2, 4.3 1000, 2000, 3000, 4000, 5000 0000 LCFF Base \$500	PMP 4.3 1000, 2000, 3000, 4000 5000 Other \$500
PMP4.1 Opportunities for students to participate in clubs and activities (National Honor Society/California Scholarship Foundation)			
PMP4.2 Peer Leaders Uniting Students (PLUS) Program supporting inclusiveness, Anti-			

Bullying, LGBT Summit/Awareness, and positive school climate

PMP4.3 Physical Education

Action 5

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
PMP: 5 - Extended Learning Opportunities To provide students with opportunities beyond the school year to advance their individual level of proficiency academically, socially, and emotionally. PMP5.1 Summer Enrichment for grade 9	Students entering the 9th grade are given the opportunity to attend math classes in the summer extended year. Three or four classes will be available for students June 3-28, 2019.	PMP 5.1 1000, 3000 Other \$15,600	PMP 5.1 3000-3999: Employee Benefits 0000 LCFF Base \$15, 600
Action 6			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
PMP: 6 - Visual and Performing Arts (VAPA) Activities To provide students with hands on activities and exposure to opportunities in areas beyond the core instructional requirements. PMP6.1 Visual and Performing Arts Activities	Funding for VAPA comes out of general funds. No additional funds are utilized.	PMP 6.1 1000, 2000, 3000 0000 LCFF Base \$0	PMP 6.1 1000, 3000 Other \$0
Action 7			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures

PMP: 7 - Student Attendance Accountability To provide a system of supports that enables students to be academically successful through regular and on-time attendance. PMP7.1 Improve student attendance accountability and truancy intervention	PLA purchased gift cards and spirit wear to support attendance initiatives.	PMP 7.1 4000-4999: Books And Supplies Other \$13,580	PMP 7.1 4000-4999: Books And Supplies Other \$13,394

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Pacific Law Academy is a single charter school serving grades 9- 12. The reflected baseline and metric for 2015-2016 is incorrect and reflects Stockton Unified School district goals. PLA will continue to promote parent participation through our SSC, PSTA, College informational meetings, FAFSA, Open House, Back to School Night, Tiger Tuesday, Law Day, and general volunteer work on site throughout the year through School Messenger, Website, and digital media.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

PMP-1 Activities PMP 1.1-1.3 offered to parents in workshops and/or ongoing events but no funds were spent on these activities because of the limited participation. PLA will continue to seek ways to increase parent participation in various parent meetings including monthly Tiger Talk Tuesdays, College Information Nights, and Back to School activities.

PMP-1.1 Activities PMP 1.1-1.3 offered to parents in workshops and/or ongoing events but no funds were spent on these activities because of the limited participation. PLA will continue to seek ways to increase parent participation in various parent meetings including monthly Tiger Talk Tuesdays, College Information Nights, and Back to School activities.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

PMP-1.2 Activities PMP 1.1-1.3 offered to parents in workshops and/or ongoing events but no funds were spent on these activities because of the limited participation. PLA will continue to seek ways to increase parent participation in various parent meetings including monthly Tiger Talk Tuesdays, College Information Nights, and Back to School activities.

PMP-1.3 A ctivities PMP 1.1-1.3 offered to parents in workshops and/or ongoing events but no funds were spent on these activities because of the limited participation. PLA will continue to seek ways to increase parent participation in various parent meetings including monthly Tiger Talk Tuesdays, College Information Nights, and Back to School activities.

PMP-2 The purchase of a web app to increase communication between all stakeholders in the PLA community has been researched and placed on hold until the 2018-2019 school year.

PMP-2.1 PLA will continue to research best means to provide continuous improvement of system of communication with PLA and SUSD community and stakeholders.

PMP-3 PLA teachers are continuously connecting with parents through Jupiter grades and Parent Vue (Synergy). PLA holds SST meetings as needed on Tuesdays, and all teachers, counselor and administrator are present and actively participating.

PMP-3.1 PLA Students who demonstrate high achievement in the classroom and PSAT exams are rewarded with shirts and certificates. However, funds have been historically distributed through ASB, and no funds are spent through LCAP during the current school year.

PMP-4 Pacific Law Academy offers opportunity to provide all students with engaging and meaningful activities that drives students to be more involved and engaged in the culture and climate of the school as well as their academic success.

PMP-4.1 PLA students are offered opportunities to participate in athletics, clubs and activities. Students may join an existing club or create a club by following proper procedures set out by ASB Rules and Guidelines.

PMP-4.2 Peer Leaders Uniting Students (PLUS) Program is a class or club supporting inclusiveness, Anti-Bullying, LGBT Summit/Awareness, and positive school climate. During the current school year, PLUS was a offered as a class at PLA.

PMP-4.3 Physical education class is offered to PLA 9th graders. The program collects money for uniforms at the beginning of the school year. PE also has a fund for equipment, and an inventory is taken by the PE teacher at the beginning and end of each school year.

PMP-5 PLA provides students with opportunities beyond the school year to advance their individual level of proficiency academically, socially, and emotionally through Dual Enrollment courses offered through San Joaquin Delta College. All students grades 9-12 are eligible if they register for a Delta College admission and score the minimum on the Delta Assessment exam.

PMP-5.1 PLA Students entering the 9th grade are given the opportunity to attend math classes in the summer extended year. Three classes are available for in-coming and current PLA students in Algebra Support, Algebra and Geometry.

PMP-6-6.1 Funding for VAPA comes out of general funds. No additional funds are utilized. PLa intends to support two theatrical performances in 2019-2020 at night to include parents and family participation.

PMP-7-7.1 Pacific Law Academy (PLA) provides a system that supports and enables students to be academically successful through regular and on-time attendance.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

PMP 1.1-1.3 Activities PMP 1.1-1.3 offered to parents in workshops and/or ongoing events but no funds were spent on these activities because of the limited participation. PLA will continue to seek ways to increase parent participation in various parent meetings including monthly Tiger Talk Tuesdays, College Information Nights, and Back to School activities.

PMP-2 PLA will continue to research best means to provide continuous improvement of system of communication with PLA and SUSD community and stakeholders.

PMP-2.1 PLA will continue to research best means to provide continuous improvement of system of communication with PLA and SUSD community and stakeholders.

PMP-3 PLA teachers are continuously connecting with parents through Jupiter grades and Parent Vue (Synergy). PLA holds SST meetings as needed on Tuesdays, and all teachers, counselor and administrator are present and actively participating.

PMP-3.1 Students who demonstrate high achievement in the classroom and PSAT exams are rewarded with shirts and certificates. However, funds have been historically distributed through ASB, and no funds are spent through LCAP during the current school year.

PMP-4 Pacific Law Academy offers opportunity to provide all students with engaging and meaningful activities that drives students to be more involved and engaged in the culture and climate of the school as well as their academic success. These activities are held during the PLA extended lunch or after school, and students fund raise to establish their club budgets following proper ASB Rules and Guidelines.

PMP-4.1 PLA Students are encouraged to join an existing club or create a club. These activities are held during the PLA extended lunch or after school, and students fund raise to establish their club budgets following proper ASB Rules and Guidelines. Funding for

National Honor Society (NHS) was not needed because the club did not have any advisor and, therefore, did not exist during the current school year.

PMP-4.2 Pacific Law Academy joined several SUSD school sites and created a PLUS class during the current school year. No PLA funds were spent toward this program.

PMP-4.3 Physical education class is offered to PLA 9th graders. The program collects money for uniforms at the beginning of the school year. PE also has a fund for equipment, and an inventory is taken by the PE teacher at the beginning and end of each school year.

PMP-5 PLA provides students with opportunities beyond the school year to advance their individual level of proficiency academically, socially, and emotionally through Dual Enrollment courses offered through San Joaquin Delta College. All students grades 9-12 are eligible if they register for a Delta College admission and score the minimum on the Delta Assessment exam.

PMP-5.1 PLA Students entering the 9th grade are given the opportunity to attend math classes in the summer extended year. Four classes are available for in-coming and current PLA students in Algebra Support, Algebra and Geometry. Expenditures include teacher salaries, resources and material.

PMP-6-6.1 Funding for VAPA comes out of general funds. No additional funds are utilized.

PMP-7-7.1 Attendance initiatives were set up for this school year; however, a plan will be in place to offer attendance initiatives in 2019-2020. PLA is committed to Improve a system of interventions, rewards and consequences to address student attendance accountability and truancy intervention.

Annual Update

LCAP Year Reviewed: 2018-19

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 4

State and/or Local Priorities addressed by this goal:

State Priorities:

Local Priorities:

Annual Measurable Outcomes

Expected

Actual

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Annual Update

LCAP Year Reviewed: 2018-19

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 5

State and/or Local Priorities addressed by this goal:

State Priorities:

Local Priorities:

Annual Measurable Outcomes

Expected

Actual

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Stakeholder Engagement

LCAP Year: 2019-20

Involvement Process for LCAP and Annual Update

How, when, and with whom did the LEA consult as part of the planning process for this LCAP/Annual Review and Analysis?

Stockton Unified School District (SUSD) stakeholders, including bargaining units, community members, county programs, community organizations and others have been invited and involved in development of the 2019-2020 Local Control Accountability Plan.

Pacific Law Academy administration communicated with the School Site Council and Parent Teachers Student Association regularly throughout the year to discuss needs assessment and how to support PLA students to meet their post-high school college and career aspirations.

Parents, students, teachers and staff completed a survey in preparation of a WASC mid-cycle visit. Stakeholders shared important information including campus safety, professional input, staff collaboration, respect for diversity, and communication between stakeholders.

The PTSA discussed frequently about how to improve the school climate through the fruits of fundraising activities. However, outside of a core group of parents, teachers and a single student, PTSA has not been a successful group and have decided to fold following the 2018-19 school-year.

School Site Council has successfully value added discussion toward the 2019-2020 LCAP and SPSA. SSC has also discussed school culture and climate issues and voiced safety concerns and possible solutions to ensure PLA students are experiencing a safe and secure learning environment.

PLA continued Tiger Tuesday parent meetings throughout 2018-2019 on a monthly basis; however, only 1 parent showed up at one meeting all year.

PLA implemented an Advisory Panel to correspond with and assist implementation with the PLA CTE program in law. The panel met in March 2019 as an introduction and agreed to continue working together to build the CTE program and community partnerships to enhance student achievement.

Impact on LCAP and Annual Update

How did these consultations impact the LCAP for the upcoming year?

Student Achievement

PLA will graduate 51 seniors as the class of 2019. With the exception of one student entering the military following graduation, fifty seniors plan to attend a two-year or four-year college in the Fall.

Math and English SBAC scores have exceeded standards in 2018-2019, with math proficiency at 43% and English proficiency at 75%.

Both ELL students have been reclassified English proficient.

PLA will enhance academics with the addition of a .25 FTE Instructional Coach for school-year 2019-2020.

Safe and Healthy Learning Environments

PLA will promote a safe and healthy learning environment to enhance the social emotional and academic learning for all students, necessary to become productive members of society.

PLA will continue to offer PD to teachers and staff to improve the culture and climate on campus and to build school spirit through CAD Conference, Innovative Schools Conference, and the addition of a PLUS Leadership class in 2019-2020.

Meaningful Partnerships

PLA is I committed to developing meaningful partnerships with all stakeholders and community leaders to enhance student achievement, necessary to become successful members of society. PLA has successfully implemented an Advisory Board to accompany a CTE pathway in law. PLA has also reached out to renew a partnership with University of the Pacific and has signed an MOU with San Joaquin Delta College to be included in the Delta College Pathway to Law Program. PLA continues it's relationship with Stagg HS and commits our students to participate in CIF sports with Stagg HS. PLA students will also continue to have opportunities to enroll in Delta College courses through the Dual-Enrollment Program.

Teachers will implement two rounds of Student-led conferences in 2019-2020 to further include parents and students in their students' education.

Tiger Tuesdays will continue in a different time and format to invite more parents at their convenience to participate in discussions with PLA administration to advance student achievement and enhance student and parent responsibility in the educational process.



Goals, Actions, & Services

Strategic Planning Details and Accountability Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 1

Student Achievement

Pacific Law Academy (PLA) will provide all students with a well-rounded educational experience, the delivery of high quality instruction, and exposure to rigorous and relevant curriculum to become life-long learners.

State and/or Local Priorities addressed by this goal:

State Priorities:Priority 2: State Standards (Conditions of Learning)
Priority 4: Pupil Achievement (Pupil Outcomes)
Priority 7: Course Access (Conditions of Learning)
Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities:

Identified Need:

PLA Students Need:

- Teachers that deliver high quality instruction through the implementation of State Standards. Data Source: SUSD Curriculum and Language Development Department
- Meet or exceed standards on state and MAP testing. Data Source: CAASSP, MAP, SUSD Illuminate by PT Schools
- Fluency in the English language. Data Source: CALPADS, CELDT
- Algebra proficiency by Grade 9 (Concepts and Applications). Data Source: CALPADS, MAP

 Graduate High School and be College/Career Ready by Grade 12. Data Source: CALPADS, Career Cruising, SBAC/EAP in ELA and Math

Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
State Priority 2A: Implementation of the academic content and performance standards adopted by the state board.	Baseline (2015-2016): 103 ELA Units of Study 99 Math Units of Study Data Source: SUSD Curriculum Department Unit of Study Master List	To maintain the percentage of K-12 classrooms that have standards-aligned Units of Study in Mathematics and English Language Arts. (Verified by SUSD Curriculum Department Units of Study Master List.)	To maintain the percentage of K-12 classrooms that have standards-aligned Units of Study in Mathematics and English Language Arts. (Verified by SUSD Curriculum Department Units of Study Master List.)	To maintain the percentage of K-12 classrooms that have standards-aligned Units of Study in Mathematics and English Language Arts. (Verified by SUSD Curriculum Department Units of Study Master List.)
State Priority 2B: How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency?	Baseline (2015-2016): 100% Data Source: SUSD Site Master Schedules, Synergy	To maintain the percentage of English Learners receiving at minimum of 30 minutes a day of designated English Language Development and access to integrated English Language Development standards. (Verified by SUSD EL Master Plan, SUSD Site Master Schedules, Synergy.)	To maintain the percentage of English Learners receiving at minimum of 30 minutes a day of designated English Language Development and access to integrated English Language Development standards. (Verified by SUSD EL Master Plan, SUSD Site Master Schedules, Synergy.)	To maintain the percentage of English Learners receiving at minimum of 30 minutes a day of designated English Language Development and access to integrated English Language Development standards. (Verified by SUSD EL Master Plan, SUSD Site Master Schedules, Synergy.)
State Priority 4A: Statewide Assessments	Baseline (2015-2016): 22% SBAC ELA 18% SBAC Math	To increase the percentage of students overall that exceeded or met English Language Arts (ELA)/Literacy and Math standards as	To increase the percentage of students overall that exceeded or met English Language Arts (ELA)/Literacy and Math standards as	To increase the percentage of students overall that exceeded or met English Language Arts (ELA)/Literacy and Math standards as

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
	Data Source: CAASPP, SUSD Illuminate by PT School	determined by the Smarter Balanced Assessment (SBAC). (Verified by CAASPP, SUSD Illuminate by PT School reports.)	determined by the Smarter Balanced Assessment (SBAC). (Verified by CAASPP, SUSD Illuminate by PT School reports.)	determined by the Smarter Balanced Assessment (SBAC). (Verified by CAASPP, SUSD Illuminate by PT School reports.)
State Priority 4B: The Academic Performance Index	Baseline (2014-2015): The Academic Performance Index was suspended by the California State Board of Education indefinitely; therefore, no data reported.	The Academic Performance Index was suspended in 2014- 2015 indefinitely by the California State Board of Education.	The Academic Performance Index was suspended in 2014- 2015 indefinitely by the California State Board of Education.	The Academic Performance Index was suspended in 2014- 2015 indefinitely by the California State Board of Education.
State Priority 4C: The percentage of pupils who have successfully completed courses that satisfy the requirements for entrance to the UC or CSU, or career technical education sequences or programs of study that align with state board-approved career technical education standards and frameworks.	Baseline (2015-2016): 26% Data Source: CALPADS	To increase the percentage of students that have completed courses that satisfy UC or CSU entrance requirements, or programs of study that align with state board approved career technical educational standards and framework. (Verified by CALPADS.)	To increase the percentage of students that have completed courses that satisfy UC or CSU entrance requirements, or programs of study that align with state board approved career technical educational standards and framework. (Verified by CALPADS.)	To increase the percentage of students that have completed courses that satisfy UC or CSU entrance requirements, or programs of study that align with state board approved career technical educational standards and framework. (Verified by CALPADS.)
State Priority 4D: The percentage of English learner pupils who make progress toward English proficiency as measured by the CELDT; or any	Baseline (2015-2016): AMAO 1 has been suspended by the California State Board of Education indefinitely;	To increase the percentage of English Learners that make progress toward English proficiency. (Verified by California School	To increase the percentage of English Learners that make progress toward English proficiency. (Verified by California School	To increase the percentage of English Learners that make progress toward English proficiency. (Verified by California School

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
subsequent assessment of English proficiency, as certified by the state board.	therefore, no data reported. AMAO 2 has been suspended by the California State Board of Education indefinitely; therefore, no data reported. Data Source: CALPADS, CELDT	Dashboard English Learner Progress Indicator.)	Dashboard English Learner Progress Indicator.)	Dashboard English Learner Progress Indicator.)
State Priority 4E: The English learner reclassification rate.	Baseline (2015-2016): 8% English Learners redesignated Data Source: Dataquest	To increase the English Learner reclassification rate. (Verified by Dataquest.)	To increase the English Learner reclassification rate. (Verified by Dataquest.)	To increase the English Learner reclassification rate. (Verified by Dataquest.)
State Priority 4F: The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher.	Baseline (2015-2016): 32% Data Source: College Board AP Exam	To increase the overall percentage of students who have passed at least one advanced placement (AP) examination with a score of 3 or higher. (Verified by CollegeBoard AP Exam.)	To increase the overall percentage of students who have passed at least one advanced placement (AP) examination with a score of 3 or higher. (Verified by CollegeBoard AP Exam.)	To increase the overall percentage of students who have passed at least one advanced placement (AP) examination with a score of 3 or higher. (Verified by CollegeBoard AP Exam.)
State Priority 4G: The percentage of pupils who participate in, and demonstrate college	Baseline (2015-2016): 21% SBAC/EAP ELA	To increase the percentage of students in Grade 11 who will demonstrate college	To increase the percentage of students in Grade 11 who will demonstrate college	To increase the percentage of students in Grade 11 who will demonstrate college

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.	13% SBAC/EAP Math Data Source: CALPADS, SBAC/EAP in ELA and Math	preparedness in English Language Arts (ELA) and Mathematics pursuant to the Early Assessment Program. (Verified by CALPADS, SBAC/EAP in ELA and Mathematics.)	preparedness in English Language Arts (ELA) and Mathematics pursuant to the Early Assessment Program. (Verified by CALPADS, SBAC/EAP in ELA and Mathematics.)	preparedness in English Language Arts (ELA) and Mathematics pursuant to the Early Assessment Program. (Verified by CALPADS, SBAC/EAP in ELA and Mathematics.)
State Priority 7A: A broad course of study that includes all of the subject areas described in Section 51210 and Section 51220(a) to (i), as applicable.	Baseline (2015-2016): Yes Data Source: CALPADS	To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs. (Verified by CALPADS.)	To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs. (Verified by CALPADS.)	To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs. (Verified by CALPADS.)
State Priority 7B: Programs and services developed and provided to unduplicated pupils.	Baseline (2015-2016): Yes Data Source: CALPADS	To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science,	To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science,	To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science,

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
		Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs, including ELD program courses, SDAIE. (Verified by CALPADS.)	Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs, including ELD program courses, SDAIE. (Verified by CALPADS.)	Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs, including ELD program courses, SDAIE. (Verified by CALPADS.)
State Priority 7C: Programs and services developed and provided to pupils with exceptional needs.	Baseline (2015-2016): Yes Data Source: CALPADS	To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs, including levels of least restrictive environment (resource support, pull out, and one on one support), learning center models, and behavior/mental	To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs, including levels of least restrictive environment (resource support, pull out, and one on one support), learning center models, and behavior/mental	To maintain that a broad course of study is offered to all students grades PK-12 in the area of English Language Arts (ELA), Mathematics, Social Studies, Science, Health, and Visual and Performing Arts, in addition, 7-12 grade students received expanded access to online core content courses and available intervention programs, including levels of least restrictive environment (resource support, pull out, and one on one support), learning center models, and behavior/mental

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
		health/physical support. (Verified by CALPADS.)	health/physical support. (Verified by CALPADS.)	health/physical support. (Verified by CALPADS.)
State Priority 8A: Pupil outcomes, if available, in the subject areas described in Section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable.	Baseline (2015-2016): 16% met grade level proficiency in Reading 18% met grade level proficiency in Math Data Source: MAP	To increase the percentage of grade 3 students meeting grade level proficiency in Reading Comprehension. (Verified by MAP, CALPADS.) To increase the percentage of grade 9 students meeting grade level proficiency in Algebra Concepts. (Verified by MAP, CALPADS.)	To increase the percentage of grade 3 students meeting grade level proficiency in Reading Comprehension. (Verified by MAP, CALPADS.) To increase the percentage of grade 9 students meeting grade level proficiency in Algebra Concepts. (Verified by MAP, CALPADS.)	To increase the percentage of grade 3 students meeting grade level proficiency in Reading Comprehension. (Verified by MAP, CALPADS.) To increase the percentage of grade 9 students meeting grade level proficiency in Algebra Concepts. (Verified by MAP, CALPADS.)

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:	Location(s):
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
All	All Schools
Students with Disabilities	Specific Schools: PLA
[Add Students to be Served selection here]	[Add Location(s) selection here]

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth	[Add Scope of Services selection here]	Specific Schools: PLA
Low Income		[Add Location(s) selection here]
[Add Students to be Served selection here]		

Actions/Services

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
PSA: 1 - Instructional Materials and Supplies	PSA: 1 - Instructional Materials and Supplies	PSA: 1 - Instructional Materials and Supplies
To provide necessary and relevant instructional materials and supplies to help teachers incorporate responsive teaching and strategies that related to the Common Core State Standards. PSA: 1.1 Increase classroom supplies and resources to teachers	To provide necessary and relevant instructional materials and supplies to help teachers incorporate responsive teaching and strategies that related to the Common Core State Standards. PSA: 1.1 Increase classroom supplies and resources to teachers	To provide necessary and relevant instructional materials and supplies to help teachers incorporate responsive teaching and strategies that related to the Common Core State Standards. PSA: 1.1 Increase classroom supplies and resources to teachers

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$4,500	\$6,000	\$6,000
Source	LCFF	LCFF	LCFF
Budget Reference	4000-4999: Books And Supplies	4000-4999: Books And Supplies PSA 1.1	4000-4999: Books And Supplies PSA 1.1

Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) All Students with Disabilities Extense

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
PSA: 2 - Professional Learning for SUSD Staff and Parents	PSA: 2 - Professional Learning for SUSD Staff and Parents	PSA: 2 - Professional Learning for SUSD Staff and Parents
To provide staff and parents professional learning opportunities that promote efficient parent/student and parent/educator strategies to aid in the	To provide staff and parents professional learning opportunities that promote efficient parent/student and parent/educator strategies to aid in the	To provide staff and parents professional learning opportunities that promote efficient parent/student and parent/educator strategies to aid in the

improvement of their students' academic success.	improvement of their students' academic success.	improvement of their students' academic success.
PSA2.1 Training involving core curriculum, assessments and student records information.	PSA2.1 Training involving core curriculum, assessments and student records information.	PSA2.1 Training involving core curriculum, assessments and student records information.

Year	2017-18	2018-19	2019-20
Amount	\$1,400	\$1,400	\$1,400
Source	Other	Other	Other
Budget Reference	5000-5999: Services And Other Operating Expenditures	5000-5999: Services And Other Operating Expenditures PSA 2 1	5000-5999: Services And Other Operating Expenditures PSA 2 1

Action 3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here]

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners	LEA-wide	All Schools
Foster Youth		
Low Income		

Actions/Services

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
PSA: 3 - Teacher Collaboration, Monitoring and Support	PSA: 3 - Teacher Collaboration, Monitoring and Support	PSA: 3 - Teacher Collaboration, Monitoring and Support
To provide educators with opportunities to collaborate within grade level Professional Learning Communities (PLCs) and cross grade level Professional Learning Communities (PLCs) to review relevant and appropriate data to support and enhance effective instructional strategies. PSA3.1 Regular, routine, scheduled teacher collaboration time, including monitoring and support for use of collaboration time.	To provide educators with opportunities to collaborate within grade level Professional Learning Communities (PLCs) and cross grade level Professional Learning Communities (PLCs) to review relevant and appropriate data to support and enhance effective instructional strategies. PSA3.1 Regular, routine, scheduled teacher collaboration time, including monitoring and support for use of collaboration time.	To provide educators with opportunities to collaborate within grade level Professional Learning Communities (PLCs) and cross grade level Professional Learning Communities (PLCs) to review relevant and appropriate data to support and enhance effective instructional strategies. PSA3.1 Regular, routine, scheduled teacher collaboration time, including monitoring and support for use of collaboration time.

Year	2017-18	2018-19	2019-20
Amount	\$40,194	\$72,165	\$72,165
Source	LCFF, Other	LCFF, Other	LCFF, Other
Budget Reference	1000, 3000	1000, 3000 PSA 3.1	1000, 3000 PSA 3.1

Action 4

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All		
Students with Disabilities		
	OR	
For Actions/Services included as contributir	ng to meeting the Increased or Improved Serv	ices Requirement:
Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Modified Action Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
PSA: 4 - Implementation of Professional Learning Community (PLC) strategies	PSA: 4 - Implementation of Professional Learning Community (PLC) strategies	PSA: 4 - Implementation of Professional Learning Community (PLC) strategies
To provide educators and district staff with Professional Learning Communities (PLCs) with training that promotes a cohesive understanding and supportive systems in understanding and conducting day-to-day practice to achieve academic and instructional success.	To provide educators and district staff with Professional Learning Communities (PLCs) with training that promotes a cohesive understanding and supportive systems in understanding and conducting day-to-day practice to achieve academic and instructional success.	To provide educators and district staff with Professional Learning Communities (PLCs) with training that promotes a cohesive understanding and supportive systems in understanding and conducting day-to-day practice to achieve academic and instructional success.
PSA4.1 Training in Professional Learning Communities (PLCs)	PSA4.1 Training in Professional Learning Communities (PLCs)	PSA4.1 Training in Professional Learning Communities (PLCs)

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$4,500	\$4,500	\$8,000
Source	Other	1100 Unrestricted Lottery	1100 Unrestricted Lottery
Budget Reference	1000, 3000	5000-5999: Services And Other Operating Expenditures PSA 4.1	5000-5999: Services And Other Operating Expenditures PSA 4.1

Action 5

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:	Location(s):
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide	All Schools
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Modified Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
PSA: 5 - After School Programs	PSA: 5 - After School Programs	PSA: 5 - After School Programs
To provide educational, recreational and social activities for students that aligns	To provide educational, recreational and social activities for students that aligns	To provide educational, recreational and social activities for students that aligns

with and extends beyond the mandatory instructional/academic day.	with and extends beyond the mandatory instructional/academic day.	with and extends beyond the mandatory instructional/academic day.
PSA5.1 After School Program Homework Assistance and Tutoring	PSA5.1 After School Program Homework Assistance and Tutor	PSA5.1 After School Program Homework Assistance and Tutori
PSA5.2 After School Program College and Career Activities		

Year	2017-18	2018-19	2019-20
Amount	\$10,500	\$11,100	\$11,100
Source	LCFF	0000 Base, 0100 Supp/Conc	0000 Base, 0100 Supp/Conc
Budget Reference	1000, 2000, 3000, 4000, 5000	1000, 3000, 5000 PSA 5.1	1000, 3000, 5000 PSA 5.1

Goals, Actions, & Services

Strategic Planning Details and Accountability Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 2

Safe and Healthy Learning Environments

Pacific Law Academy (PLA) will promote a safe and healthy learning environment to enhance the social emotional and academic learning for all students, necessary to become productive members of society.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning) Priority 6: School Climate (Engagement)

Local Priorities:

Identified Need:

PLA Students Need:

- Highly Qualified Teachers. Data Source: SARC
- Facilities in good repair. Data Source: SARC
- Textbook sufficiency. Data Source: SARC
- Safe, peaceful and healthy campus environment. Data Source: CHKS and PLUS surveys

Expected Annual Measurable Outcomes

 Metrics/Indicators 	Baseline	2017-18	2018-19	2019-20
State Priority 1A: Teachers of the school district are appropriately assigned and fully credentialed in the subject areas, and, for the pupils they are teaching.	Baseline (2016-2017): 86% Data Source: SUSD Human Resource Reports	To increase upon the number of teachers of the school district are appropriately assigned and fully credentialed in the subject areas, and, for the pupils they are teaching. (Verified by SUSD Human Resource reports.)	To increase upon the number of teachers of the school district are appropriately assigned and fully credentialed in the subject areas, and, for the pupils they are teaching. (Verified by SUSD Human Resource reports.)	To increase upon the number of teachers of the school district are appropriately assigned and fully credentialed in the subject areas, and, for the pupils they are teaching. (Verified by SUSD Human Resource reports.)
State Priority 1B: Every pupil in the school district has sufficient access to the standards- aligned instructional materials.	Baseline (2015-2016): 100% Data Source: SUSD District Textbook Sufficiency Resolution	To maintain the percentage of students will have sufficient access to instructional materials. (Verified by the SUSD District Textbook Sufficiency Resolution.)	To maintain the percentage of students will have sufficient access to instructional materials. (Verified by the SUSD District Textbook Sufficiency Resolution.)	To maintain the percentage of students will have sufficient access to instructional materials. (Verified by the SUSD District Textbook Sufficiency Resolution.)
State Priority 1C: School facilities are maintained in good repair.	Baseline (2015-2016): 61.1% Data Source: Facilities Inspection Tool (FIT), School Accountability Report Card (SARC)	To increase the number of school facilities in good repair. (Verified by the Facilitates Inspection Tool (FIT) and School Accountability Report Card (SARC).)	To increase the number of school facilities in good repair. (Verified by the Facilitates Inspection Tool (FIT) and School Accountability Report Card (SARC).)	To increase the number of school facilities in good repair. (Verified by the Facilitates Inspection Tool (FIT) and School Accountability Report Card (SARC).)
State Priority 6A: Pupil suspension rates.	Baseline (2015-2016): 9.4% suspension rate	To decrease suspension rates. (Verified by SUSD	To decrease suspension rates. (Verified by SUSD	To decrease suspension rates. (Verified by SUSD

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
	Data Source: SUSD Student Information System, CALPADS	Student Information System, CALPADS.)	Student Information System, CALPADS.)	Student Information System, CALPADS.)
Disproportionate student suspension rate of all significant subgroups will continue to decrease.	Baseline (2015-2016): 6,165 Total Suspensions 49.78% Hispanic 30.53% African American 7.72% Caucasian 3% Other .58% American Indian/Alaskan Native 5.04% Asian Data Source: SUSD Student Information System, CALPADS	To decrease disproportionate student suspension rate of all significant subgroups. (verified by SUSD Student Information System, CALPADS)	To decrease disproportionate student suspension rate of all significant subgroups. (verified by SUSD Student Information System, CALPADS)	To decrease disproportionate student suspension rate of all significant subgroups. (verified by SUSD Student Information System, CALPADS)
State Priority 6B:Pupil expulsion rates.	Baseline (2015-2016): .08% expulsion rate	To decrease expulsion rates. (Verified by SUSD Student Information System, CALPADS.)	To decrease expulsion rates. (Verified by SUSD Student Information System, CALPADS.)	To decrease expulsion rates. (Verified by SUSD Student Information System, CALPADS.)

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
	Data Source: SUSD Student Information System, CALPADS			
Disproportionate student expulsion rate of all significant subgroups will continue to decrease.	Baseline (2015-2016): 51 Total Expulsions 47.06% Hispanic 37.25% African American 5.88% Caucasian 1.96% Other 1.96% American Indian/Alaskan Native 5.88% Asian Data Source: SUSD Student Information System and CALPADS	To decrease disproportionate student expulsion rate of all significant subgroups. (verified by SUSD Student Information System, CALPADS)	To decrease disproportionate student expulsion rate of all significant subgroups. (verified by SUSD Student Information System, CALPADS)	To decrease disproportionate student expulsion rate of all significant subgroups. (verified by SUSD Student Information System, CALPADS)
State Priority 6C: Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.	Baseline (2014-2015): 82% Data Source: California Healthy Kids Survey (CHKS)	To increase the percentage of students in Grades 9, and 11 reporting School Connectedness. (Verified by California Healthy Kids Survey (CHKS).)	To increase the percentage of students in Grades 9, and 11 reporting School Connectedness. (Verified by California Healthy Kids Survey (CHKS).)	To increase the percentage of students in Grades 9, and 11 reporting School Connectedness. (Verified by California Healthy Kids Survey (CHKS).)

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:			
Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)		Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
[Add Students to be Served selection here	e]	[Add Location(s) s	election here]
	O	R	
For Actions/Services included as contributin	ng to meeting the Increa	ased or Improved Serv	ices Requirement:
Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, S Unduplicated Student Gro		Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide		All Schools
Actions/Services			
Select from New, Modified, or Unchanged for 2017-18	Select from New, Mod for 2018-19	ified, or Unchanged	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action		Modified Action Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Servi	ces	2019-20 Actions/Services
PLE: 1 - Facility Support	PLE: 1 - Facility Supp	port	PLE: 1 - Facility Support
To provide students and educators with facilities that are clean and functional to received and deliver instruction.	To provide students a facilities that are clea received and deliver i	n and functional to	To provide students and educators with facilities that are clean and functional to received and deliver instruction.

PLE1.1 Custodial/Maintenance Services	PLE1.1 Custodial/Maintenance Services	PLE1.1 Custodial/Maintenance Services
Gap Restoration (.5 FTE)	Gap Restoration (.5 FTE)	Gap Restoration (.5 FTE)

Year	2017-18	2018-19	2019-20
Amount	\$27,971	\$30,000	\$30,500
Source	LCFF, Other	0000 LCFF Base	0000 LCFF Base
Budget Reference	2000, 3000, 5000, 6000	2000, 3000 PLE 1.1	2000, 3000 PLE 1.1

Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:	Location(s):
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
English Learners Foster Youth Low Income	LEA-wide	All Schools		
Actions/Services				
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20		
Unchanged Action	Unchanged Action	Unchanged Action		

2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
PLE: 2 - Basic Instruction and Teacher Staffing	PLE: 2 - Basic Instruction and Teacher Staffing	PLE: 2 - Basic Instruction and Teacher Staffing
To maintain staffing ratios for each grade span to meet compliance standards and negotiated agreements, to include Grade Span Adjustment.	To maintain staffing ratios for each grade span to meet compliance standards and negotiated agreements, to include Grade Span Adjustment.	To maintain staffing ratios for each grade span to meet compliance standards and negotiated agreements, to include Grade Span Adjustment.
PLE2.1 Basic Instruction and Teacher Staffing	PLE2.1 Basic Instruction and Teacher Staffing	PLE2.1 Basic Instruction and Teacher Staffing

Year	2017-18	2018-19	2019-20
Amount	\$983,603	\$1,239,917	\$1,239,917
Source	LCFF, Other	LCFF, Other	LCFF, Other
Budget Reference	1000, 3000	1000, 3000 PLE 2.1	1000, 3000 PLE 2.1

Action 3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
[Add Students to be Served selection here]	[Add Location(s) selection here]	

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:	Scope of Services:	Location(s):
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

English Learners Foster Youth Low Income	LEA-wide	All Schools
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
PLE: 3 - Health Services	PLE: 3 - Health Services	PLE: 3 - Health Services
To provide student and families with appropriate health services interventions to be healthy and more able to learn.	To provide student and families with appropriate health services interventions to be healthy and more able to learn.	To provide student and families with appropriate health services interventions to be healthy and more able to learn.
PLE3.1 Subacute Health Care Services Response and Management	PLE3.1 Subacute Health Care Services Response and Management	PLE3.1 Subacute Health Care Services Response and Management
Dudgeted Expenditures		

Year	2017-18	2018-19	2019-20
Amount	\$5,758	\$5,486	\$5,486
Source	LCFF	1100 Unrestricted Lottery	1100 Unrestricted Lottery
Budget Reference	1000, 2000, 3000	5700-5799: Transfers Of Direct Costs PLE 3.1	5700-5799: Transfers Of Direct Costs PLE 3.1

Action 4

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:	Location(s):	
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
[Add Students to be Served selection here]	[Add Location(s) selection here]	

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide	All Schools
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Modified Action Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
PLE: 4 - School Counseling	PLE: 4 - School Counseling	PLE: 4 - School Counseling
To provide all students with social and emotional systems of supports that lead to improved academic success and college/career readiness.	To provide all students with social and emotional systems of supports that lead to improved academic success and college/career readiness.	To provide all students with social and emotional systems of supports that lead to improved academic success and college/career readiness.
PLE4.1 Counseling Services for Social Emotional, Behavioral and Academic Learning Supports, and A-G course completion	PLE4.1 Counseling Services for Social Emotional, Behavioral and Academic Learning Supports, and A-G course completion	PLE4.1 Counseling Services for Social Emotional, Behavioral and Academic Learning Supports, and A-G course completion

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$85,869	\$158,500	\$126,800
Source	LCFF	0000 LCFF Base	0000 LCFF Base
Budget Reference	1000, 3000	1000, 3000 PLE 4.1	1000, 3000 PLE 4.1
Amount			\$31,700
Source			3010: IASA-Title 1 Basic Grants-Low
Budget Reference			5800: Professional/Consulting Services And Operating Expenditures

Goals, Actions, & Services

Strategic Planning Details and Accountability Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 3

Meaningful Partnerships

Together, Pacific Law Academy (PLA), families and community will commit to meaningful partnerships that enhance student achievement, necessary to become successful members of society.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 3: Parental Involvement (Engagement) Priority 5: Pupil Engagement (Engagement)

Local Priorities:

Identified Need:

PLA Students Need:

- Collaboration and relationships with diverse communities and families. Data Source: Parent Empowerment Committee, Student Services, Special Education and Language Development Departments
- Students on time and attend school daily. Data Source: Child Welfare and Attendance Department, CALPADS
- Student progress monitoring. Data Source: Student Services Department, Career Cruising

Expected Annual Measurable Outcomes

- Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
State Priority 3A: Efforts the school district makes to seek parent input in making decisions for the school district and each individual school-site.	Baseline (2015-2016): 49 schools Data Source: SUSD District and Site Participation Reports	To maintain the number of sites offering opportunities for outreach and parent input and participation in making decisions for the school district and the individual school site through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees.(Verified by SUSD District and Site Participation Reports.)	To maintain the number of sites offering opportunities for outreach and parent input and participation in making decisions for the school district and the individual school site through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees.(Verified by SUSD District and Site Participation Reports.)	To maintain the number of sites offering opportunities for outreach and parent input and participation in making decisions for the school district and the individual school site through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees.(Verified by SUSD District and Site Participation Reports.)
State Priority 3B: How the school district will promote parental participation in programs for unduplicated pupils.	Baseline (2015-2016): 49 schools Data Source: SUSD District and Site Participation Reports	To maintain the number of sites offering opportunities for outreach and parent input and participation for unduplicated pupil populations through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees, including English Learner Advisory Committee, District English Learner Advisory Committee,	To maintain the number of sites offering opportunities for outreach and parent input and participation for unduplicated pupil populations through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees, including English Learner Advisory Committee, District English Learner Advisory Committee,	To maintain the number of sites offering opportunities for outreach and parent input and participation for unduplicated pupil populations through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees, including English Learner Advisory Committee, District English Learner Advisory Committee,

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
		Title I Parent Meetings. (Verified by SUSD District and Site Participation Reports.)	Title I Parent Meetings. (Verified by SUSD District and Site Participation Reports.)	Title I Parent Meetings. (Verified by SUSD District and Site Participation Reports.)
State Priority 3C: How the school district will promote parental participation in programs for individuals with exceptional needs.	Baseline (2015-2016): 49 schools Data Source: SUSD District and Site Participation Reports	To maintain the number of sites offering opportunities for outreach and parent input and participation for students with exceptional needs through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees, including English Learner Advisory Committee, District English Learner Advisory Committee, Title I Parent Meetings, 504 Meetings, SSTs, CAC, IEPs. (Verified by SUSD District and Site Participation Reports, SEIS Database.)	To maintain the number of sites offering opportunities for outreach and parent input and participation for students with exceptional needs through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees, including English Learner Advisory Committee, District English Learner Advisory Committee, Title I Parent Meetings, 504 Meetings, SSTs, CAC, IEPs. (Verified by SUSD District and Site Participation Reports, SEIS Database.)	To maintain the number of sites offering opportunities for outreach and parent input and participation for students with exceptional needs through various parent meetings/groups, such as School Site Council, Parent Teacher Associations, Parent Advisory Committees, including English Learner Advisory Committee, District English Learner Advisory Committee, Title I Parent Meetings, 504 Meetings, SSTs, CAC, IEPs. (Verified by SUSD District and Site Participation Reports, SEIS Database.)
State Priority 5A: School attendance rates.	Baseline (2015-2016): 94.37% Data Source: SUSDs Student Information System, BiTech	To increase attendance rates. (Verified by CALPADS.)	To increase attendance rates. (Verified by CALPADS.)	To increase attendance rates. (Verified by CALPADS.)

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
State Priority 5B: Chronic absenteeism rates.	Baseline (2015-2016): 7.95% Data Source: SUSDs Student Information System	To decrease chronic absenteeism rates. (Verified by CALPADS.)	To decrease chronic absenteeism rates. (Verified by CALPADS.)	To decrease chronic absenteeism rates. (Verified by CALPADS.)
State Priority 5C: Middle school dropout rates.	Baseline (2015-2016):	To decrease middle	To decrease middle	To decrease middle
	.3%	school dropout rates.	school dropout rates.	school dropout rates.
	Data Source: CALPADS	(Verified by CALPADS.)	(Verified by CALPADS.)	(Verified by CALPADS.)
To decrease middle	Baseline (2015-2016):	To decrease high school	To decrease high school	To decrease high school
school dropout rates.	13%	dropout rates. (Verified	dropout rates. (Verified	dropout rates. (Verified
(Verified by CALPADS.)	Data Source: CALPADS	by CALPADS.)	by CALPADS.)	by CALPADS.)
State Priority 5E: High school graduation rates.	Baseline (2015-2016):	To increase high school	To increase high school	To increase high school
	81%	graduation rates.	graduation rates.	graduation rates.
	Data Source: CALPADS	(Verified by CALPADS.)	(Verified by CALPADS.)	(Verified by CALPADS.)

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:	Location(s):
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Location(s) selection here]

OR

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide	All Schools
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Modified Action Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
PMP: 1 - Parent Empowerment	PMP: 1 - Parent Empowerment	PMP: 1 - Parent Empowerment
To develop and fosters relationships with parents that lead to active and meaningful engagement supporting student academic success.	To develop and fosters relationships with parents that lead to active and meaningful engagement supporting student academic success.	To develop and fosters relationships with parents that lead to active and meaningful engagement supporting student academic success.
PMP1.1 Parent Academy, Parent Meetings - Tiger Talk Tuesdays	PMP1.1 Parent Academy, Parent Meetings - Tiger Talk Tuesdays	PMP1.1 Parent Academy, Parent Meetings - Tiger Talk Tuesdays

PMP1.2 College Information Nights	PMP1.2 College Information Nights	PMP1.2 College Information Nights
PMP1.3 Back to School activities	PMP1.3 Back to School activities	PMP1.3 Back to School activities

Year	2017-18	2018-19	2019-20
Amount	\$0	\$0	\$1,000
Source	LCFF	0000 LCFF Base	0000 LCFF Base
Budget Reference	1000, 2000, 3000, 4000, 5000	4000-4999: Books And Supplies PMP 1.1, 1.2, 1.3	4000-4999: Books And Supplies PMP 1.1, 1.2, 1.3

Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:	Location(s):	
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
[Add Students to be Served selection here]	[Add Location(s) selection here]	

OR

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide	All Schools
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Modified Action

2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
PMP: 2 - Parent and School Communication	PMP: 2 - Parent and School Communication	PMP: 2 - Parent and School Communication
To provide and maintain systems of communication that meets the needs of the school, parents, students and the community.	To provide and maintain systems of communication that meets the needs of the school, parents, students and the community.	To provide and maintain systems of communication that meets the needs of the school, parents, students and the community.
PMP2.1 Continuous improvement of system of communication with SUSD community and stakeholders.	PMP2.1 Continuous improvement of system of communication with SUSD community and stakeholders.	PMP2.1 Continuous improvement of system of communication with SUSD community and stakeholders.
PMP2.2 Webapp		

Year	2017-18	2018-19	2019-20
Amount	\$2,600	\$2,600	\$2,600
Source	LCFF	0000 LCFF Base	0000 LCFF Base
Budget Reference	2000, 3000, 5000	4000-4999: Books And Supplies PMP 2.1	4000-4999: Books And Supplies PMP 2.1

Action 3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
All Students with Disabilities	
	DR

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18		Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Modified Action Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
PMP: 3 - Parent and Teacher Engagement	PMP: 3 - Parent and Teacher Engagement	PMP: 3 - Parent and Teacher Engagement
To foster the parent and teacher relationships to work in unison towards a common goal of supporting students.	To foster the parent and teacher relationships to work in unison towards a common goal of supporting students.	To foster the parent and teacher relationships to work in unison towards a common goal of supporting students.
PMP3.1 Academic Assemblies	PMP3.1 Academic Assemblies	PMP3.1 Academic Assemblies

Year	2017-18	2018-19	2019-20
Amount	\$0	\$0	\$1,000
Source	Other	Other	Other
Budget Reference	1000, 3000	4000-4999: Books And Supplies PMP 3.1	4000-4999: Books And Supplies PMP 3.1

Action 4

Students to be Served:	Location(s):
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Location(s) selection here]

OR

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide	All Schools
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
PMP: 4 - Student Engagement and Leadership Opportunities	PMP: 4 - Student Engagement and Leadership Opportunities	PMP: 4 - Student Engagement and Leadership Opportunities
To provide all students with engaging and meaningful activities that drives students to be more involved and engaged in their academic success.	To provide all students with engaging and meaningful activities that drives students to be more involved and engaged in their academic success.	To provide all students with engaging and meaningful activities that drives students to be more involved and engaged in their academic success.
PMP4.1 Opportunities for students to participate in clubs and activities (National Honor Society/California Scholarship Foundation)	PMP4.1 Opportunities for students to participate in clubs and activities (National Honor Society/California Scholarship Foundation)	PMP4.1 Opportunities for students to participate in clubs and activities (National Honor Society/California Scholarship Foundation)
PMP4.2 Peer Leaders Uniting Students (PLUS) Program supporting inclusiveness, Anti-Bullying, LGBT Summit/Awareness, and positive school climate	PMP4.2 Peer Leaders Uniting Students (PLUS) Program supporting inclusiveness, Anti-Bullying, LGBT Summit/Awareness, and positive school climate	PMP4.2 Peer Leaders Uniting Students (PLUS) Program supporting inclusiveness, Anti-Bullying, LGBT Summit/Awareness, and positive school climate
PMP4.3 Physical Education	PMP4.3 Physical Education	PMP4.3 Physical Education

Budgeted	Expenditures
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Students with Disabilities

Year	2017-18	2018-19	2019-20
Amount	\$500	\$500	\$500
Source	LCFF	0000 LCFF Base	0000 LCFF Base
Budget Reference	1000, 2000, 3000, 4000	1000, 2000, 3000, 4000, 5000 PMP 4.1, 4.2, 4.3	1000, 2000, 3000, 4000, 5000 PMP 4.1, 4.2, 4.3

Action 5

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
All	

OR

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
PMP: 5 - Extended Learning Opportunities	PMP: 5 - Extended Learning Opportunities	PMP: 5 - Extended Learning Opportunities
To provide students with opportunities beyond the school year to advance their	To provide students with opportunities beyond the school year to advance their	To provide students with opportunities beyond the school year to advance their

individual level of proficiency academically, socially, and emotionally.	individual level of proficiency academically, socially, and emotionally.	individual level of proficiency academically, socially, and emotionally.
PMP5.1 Summer Enrichment for grade 9	PMP5.1 Summer Enrichment for grade 9	PMP5.1 Summer Enrichment for grade 9

Year	2017-18	2018-19	2019-20
Amount	\$1,500	\$15,600	\$15,600
Source	Other	Other	Other
Budget Reference	5000-5999: Services And Other Operating Expenditures	1000, 3000 PMP 5.1	1000, 3000 PMP 5.1

Action 6

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:	Location(s):
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Location(s) selection here]

OR

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide	All Schools
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20

Unchanged Action	Unchanged Action	Modified Action Unchanged Action		
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services		
PMP: 6 - Visual and Performing Arts	PMP: 6 - Visual and Performing Arts	PMP: 6 - Visual and Performing Arts		
(VAPA)	(VAPA)	(VAPA)		
Activities	Activities	Activities		
To provide students with hands on	To provide students with hands on	To provide students with hands on		
activities and exposure to opportunities in	activities and exposure to opportunities in	activities and exposure to opportunities in		
areas beyond the core instructional	areas beyond the core instructional	areas beyond the core instructional		
requirements.	requirements.	requirements.		
PMP6.1 Visual and Performing Arts	PMP6.1 Visual and Performing Arts	PMP6.1 Visual and Performing Arts		
Activities	Activities	Activities		

Year	2017-18	2018-19	2019-20
Amount	\$0	\$0	\$1,000
Source	LCFF	0000 LCFF Base	0000 LCFF Base
Budget Reference	1000, 2000, 3000	1000, 2000, 3000 PMP 6.1	1000, 2000, 3000 PMP 6.1

Action 7

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Studen (Select fr

Students to be Served:	Location(s):
Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Location(s) selection here]

OR

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
English Learners Foster Youth Low Income	LEA-wide	All Schools
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Modified Action	Modified Action
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
PMP: 7 - Student Attendance Accountability	PMP: 7 - Student Attendance Accountability	PMP: 7 - Student Attendance Accountability
To provide a system of supports that enables students to be academically successful through regular and on-time attendance.	To provide a system of supports that enables students to be academically successful through regular and on-time attendance.	To provide a system of supports that enables students to be academically successful through regular and on-time attendance.
PMP7.1 Improve student attendance accountability	PMP7.1 Improve student attendance accountability and truancy intervention	PMP7.1 Improve student attendance accountability and truancy intervention
PMP7.2 Truancy Intervention		

Year	2017-18	2018-19	2019-20
Amount	\$0	\$13,580	\$13,580
Source	LCFF	Other	Other
Budget Reference	2000, 3000	4000-4999: Books And Supplies PMP 7.1	4000-4999: Books And Supplies PMP 7.1

Goals, Actions, & Services

Strategic Planning Details and Accountability Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

New Goal

Goal 4

State and/or Local Pric	orities addressed by	this goal:		
State Priorities:				
Local Priorities:				
Identified Need:				
Expected Annual Meas	surable Outcomes			
Metrics/Indicators	Baseline	2017-18	2018-19	2019-20

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

OR

Actions/Services

Budgeted Expenditures

Goals, Actions, & Services

Strategic Planning Details and Accountability Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

New Goal

Goal 5

State and/or Local Pric	prities addressed by	this goal:		
State Priorities:				
Local Priorities:				
Identified Need:				
Expected Annual Meas	surable Outcomes			
Metrics/Indicators	Baseline	2017-18	2018-19	2019-20

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

OR

Actions/Services

Budgeted Expenditures

Demonstration of Increased or Improved Services for Unduplicated Pupils

LCAP Year: 2019-20

Estimated Supplemental and Concentration Grant Funds	Percentage to Increase or Improve Services
\$291,118	13.82%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

LCAP Year: 2018-19

Estimated Supplemental and Concentration Grant Funds	Percentage to Increase or Improve Services
\$315,652	17.86%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Stockton Unified School District has an unduplicated pupil count of 84.19%. Pacific Law Academy (PLA) is a dependent charter that benefits from the district's initiatives and has an unduplicated pupil population count of 122.

Supplemental/Concentration funds are being expended in a charterwide (LEA-wide) manner to provide the following programs and services that are principally directed towards meeting the district's goals for its unduplicated pupils in the eight state priorities;

Goal 1: Student Achievement

PSA: 2 - Instructional Materials and Supplies - To provide necessary and relevant instructional materials and supplies to help teachers incorporate responsive teaching and strategies that related to the Common Core State Standards. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the purchase of classroom supplies.

PSA: 3 - Teacher Collaboration, Monitoring and Support - To provide educators with opportunities to collaborate within grade level Professional Learning Communities (PLCs) and cross grade level Professional Learning Communities (PLCs) to review relevant and appropriate data to support and enhance effective instructional strategies. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the regular, routine, scheduled teacher collaboration time, including monitoring and support for use of collaboration time.

PSA: 5 - After School Programs - To provide educational, recreational and social activities for students that aligns with and extends beyond the mandatory instructional/academic day. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the purchase credit recovery software licenses (including staffing), staffing for homework assistance and tutoring; field trips supporting college and career activities, providing staffing and equipment for exercise opportunities and intramural sports programs; providing Visual and Performing Arts (VAPA), ensuring student interest enrichment activities are available, and by fulfilling base needs at non After School Program Grant Supported school sites.

Goal 2: Safe and Healthy Learning Environments

PLE: 3 - Health Services - To provide student and families with appropriate health services interventions to be healthy and more able to learn. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 1 and 6 through subacute and specialized health care services response and management.

PLE: 4 - School Counseling - To provide students with social and emotional systems of supports that lead to improved academic success. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 1 and 6 through counseling services for students who need additional social emotional, behavioral and academic learning supports.

Goal 3: Meaningful Partnerships

PMP: 1 - Parent Empowerment - To develop and foster relationships with parents that lead to active and meaningful engagement supporting student academic success. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 3 and 5 through improved systems of communication and the facilitation of Parent Academies, literacy activities, offering Adult Education services at SUSD School Sites, Literacy training for families, and the continuation of English as a Second Language/Civics Education.

PMP: 2 - Parent and School Communication - To provide and maintain systems of communication that meets the needs of the school, parents, students and the community. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 3 and 5 through the continuous improvement in systems of communication with the district, community and stakeholders.

PMP: 4 - Student Engagement and Leadership Opportunities - To provide students with engaging and meaningful activities that drives students to be more involved and engaged in their academic success. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas 3 and 5 through providing opportunities for students to participate in clubs and activities and in Peer Leaders Uniting Students (PLUS) program.

PMP: 6 - Visual and Performing Arts (VAPA) Activities - To provide students with hands on activities and exposure to opportunities in areas beyond the core instructional requirements. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 3 and 5 through Visual and Performing Arts activities.

PMP: 7 - Student Attendance Accountability - To provide a system of supports that enables students to be academically successful through regular and on-time attendance. These services are principally directed and are an effective use of funds, targeting our

unduplicated students in meeting the district's goals in the state priority areas, 3 and 5 through Improve student attendance accountability.

Justification:

The justification for these projects (actions/services) is to ensure positive outcomes for student achievement and school connectedness. Our Blueprint for Students Achievement focuses on all stakeholders working together as a team, and we believe this focus begins in the classroom. Although charterwide (LEA-wide) spending is principally directed towards our unduplicated students, all students at all academic or language levels should have the opportunities to work together, collaborate, and be accountable for one another's learning.

LCAP Year: 2017-18

Estimated Supplemental and Concentration Grant Funds	Percentage to Increase or Improve Services
\$231,141	13.72%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Stockton Unified School District has an unduplicated pupil count of 84.19%. Pacific Law Academy (PLA) is a dependent charter that benefits from the district's initiatives and has an unduplicated pupil population count of 122.

Supplemental/Concentration funds are being expended in a charterwide (LEA-wide) manner to provide the following programs and services that are principally directed towards meeting the district's goals for its unduplicated pupils in the eight state priorities;

Goal 1: Student Achievement

PSA: 2 - Instructional Materials and Supplies - To provide necessary and relevant instructional materials and supplies to help teachers incorporate responsive teaching and strategies that related to the Common Core State Standards. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the purchase of classroom supplies.

PSA: 3 - Teacher Collaboration, Monitoring and Support - To provide educators with opportunities to collaborate within grade level Professional Learning Communities (PLCs) and cross grade level Professional Learning Communities (PLCs) to review relevant and appropriate data to support and enhance effective instructional strategies. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the regular, routine, scheduled teacher collaboration time, including monitoring and support for use of collaboration time.

PSA: 5 - After School Programs - To provide educational, recreational and social activities for students that aligns with and extends beyond the mandatory instructional/academic day. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 2, 4, 7, and 8 through the purchase credit recovery software licenses (including staffing), staffing for homework assistance and tutoring; field trips supporting college and career activities, providing staffing and equipment for exercise opportunities and intramural sports programs; providing Visual and Performing Arts (VAPA), ensuring student interest enrichment activities are available, and by fulfilling base needs at non After School Program Grant Supported school sites.

Goal 2: Safe and Healthy Learning Environments

PLE: 3 - Health Services - To provide student and families with appropriate health services interventions to be healthy and more able to learn. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 1 and 6 through subacute and specialized health care services response and management.

PLE: 4 - School Counseling - To provide students with social and emotional systems of supports that lead to improved academic success. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the

district's goals in the state priority areas, 1 and 6 through counseling services for students who need additional social emotional, behavioral and academic learning supports.

Goal 3: Meaningful Partnerships

PMP: 1 - Parent Empowerment - To develop and fosters relationships with parents that lead to active and meaningful engagement supporting student academic success. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 3 and 5 through

The facilitation of Parent Academies, literacy activities, offering Adult Education services at SUSD School Sites, Literacy training for families, and the continuation of English as a Second Language/Civics Education.

PMP: 2 - Parent and School Communication - To provide and maintain systems of communication that meets the needs of the school, parents, students and the community. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 3 and 5 through the continuous improvement in systems of communication with the district, community and stakeholders.

PMP: 4 - Student Engagement and Leadership Opportunities - To provide students with engaging and meaningful activities that drives students to be more involved and engaged in their academic success. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas 3 and 5 through providing opportunities for students to participate in clubs and activities and in Peer Leaders Uniting Students (PLUS) program.

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PMP: 7 - Student Attendance Accountability - To provide a system of supports that enables students to be academically successful through regular and on-time attendance. These services are principally directed and are an effective use of funds, targeting our unduplicated students in meeting the district's goals in the state priority areas, 3 and 5 through Improve student attendance accountability.

Justification:

The justification for these projects (actions/services) is to ensure positive outcomes for student achievement and school connectedness. Our Blueprint for Students Achievement focuses on all stakeholders working together as a team, and we believe this focus begins in the classroom. Although charterwide (LEA-wide) spending is principally directed towards our unduplicated students, all students at all academic or language levels should have the opportunities to work together, collaborate, and be accountable for one another's learning.

Addendum

The Local Control and Accountability Plan (LCAP) and Annual Update Template documents and communicates local educational agencies' (LEAs) actions and expenditures to support student outcomes and overall performance. The LCAP is a three-year plan, which is reviewed and updated annually, as required. Charter schools may complete the LCAP to align with the term of the charter school's budget, typically one year, which is submitted to the school's authorizer. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all students and each student group identified by the Local Control Funding Formula (LCFF) (ethnic, socioeconomically disadvantaged, English learners, foster youth, pupils with disabilities, and homeless youth), for each of the state priorities and any locally identified priorities.

For county offices of education, the LCAP must describe, for each county office of educationoperated school and program, goals and specific actions to achieve those goals for all students and each LCFF student group funded through the county office of education (students attending juvenile court schools, on probation or parole, or expelled under certain conditions) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services funded by a school district that are provided to students attending county-operated schools and programs, including special education programs.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in Education Code (EC) sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

Charter schools must describe goals and specific actions to achieve those goals for all students and each LCFF subgroup of students including students with disabilities and homeless youth, for each of the state priorities that apply for the grade levels served or the nature of the program operated by the charter school, and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the EC. Changes in LCAP goals and actions/services for charter schools that result from the annual update process do not necessarily constitute a material revision to the school's charter petition. For questions related to specific sections of the template, please see instructions below:

Instructions: Linked Table of Contents

Plan Summary

Annual Update

Stakeholder Engagement

Goals, Actions, and Services

Planned Actions/Services

Demonstration of Increased or Improved Services for Unduplicated Students

For additional questions or technical assistance related to completion of the LCAP template, please contact the local county office of education, or the CDE's Local Agency Systems Support Office at: 916-319-0809 or by email at: <u>lcff@cde.ca.gov</u>.

Plan Summary

The LCAP is intended to reflect an LEA's annual goals, actions, services and expenditures within a fixed three-year planning cycle. LEAs must include a plan summary for the LCAP each year.

When developing the LCAP, enter the appropriate LCAP year, and address the prompts provided in these sections. When developing the LCAP in year 2 or year 3, enter the appropriate LCAP year and replace the previous summary information with information relevant to the current year LCAP.

In this section, briefly address the prompts provided. These prompts are not limits. LEAs may include information regarding local program(s), community demographics, and the overall vision of the LEA. LEAs may also attach documents (e.g., the California School Dashboard data reports) if desired and/or include charts illustrating goals, planned outcomes, actual outcomes, or related planned and actual expenditures.

An LEA may use an alternative format for the plan summary as long as it includes the information specified in each prompt and the budget summary table.

The reference to California School Dashboard means the California School Dashboard adopted by the State Board of Education under EC Section 52064.5.

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

- Schools Identified: Identify the schools within the LEA that have been identified for CSI.
- **Support for Identified Schools:** Describe how the LEA supported the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.
- **Monitoring and Evaluating Effectiveness:** Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Annual Update

The planned goals, expected outcomes, actions/services, and budgeted expenditures must be copied verbatim from the previous year's* approved LCAP; in addition, list the state and/or local priorities addressed by the planned goals. Minor typographical errors may be corrected.

* For example, for LCAP year 2017/18 of the 2017/18 – 2019/20 LCAP, review the goals in the 2016/17 LCAP. Moving forward, review the goals from the most recent LCAP year. For example, LCAP year 2020/21 will review goals from the 2019/20 LCAP year, which is the last year of the 2017/18 – 2019/20 LCAP.

Annual Measurable Outcomes

For each goal in the prior year, identify and review the actual measurable outcomes as compared to the expected annual measurable outcomes identified in the prior year for the goal.

Actions/Services

Identify the planned Actions/Services and the budgeted expenditures to implement these actions toward achieving the described goal. Identify the actual actions/services implemented to meet the described goal and the estimated actual annual expenditures to implement the actions/services. As applicable, identify any changes to the students or student groups served, or to the planned location of the actions/services provided.

Analysis

Using actual annual measurable outcome data, including data from the California School Dashboard, analyze whether the planned actions/services were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions/services to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process.
- Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures. Minor variances in expenditures or a dollar-for-dollar accounting is not required.
- Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the data provided in the California School Dashboard, as applicable. Identify where those changes can be found in the LCAP.

Stakeholder Engagement

Meaningful engagement of parents, students, and other stakeholders, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. EC identifies the minimum consultation requirements for school districts and county offices of education as consulting with teachers, principals, administrators, other school personnel, local bargaining units of the school district, parents, and pupils in developing the LCAP. EC requires

charter schools to consult with teachers, principals, administrators, other school personnel, parents, and pupils in developing the LCAP. In addition, EC Section 48985 specifies the requirements for the translation of notices, reports, statements, or records sent to a parent or guardian.

The LCAP should be shared with, and LEAs should request input from, school site-level advisory groups, as applicable (e.g., school site councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet specific goals.

Instructions: The stakeholder engagement process is an ongoing, annual process. The requirements for this section are the same for each year of a three-year LCAP. When developing the LCAP, enter the appropriate LCAP year, and describe the stakeholder engagement process used to develop the LCAP and Annual Update. When developing the LCAP in year 2 or year 3, enter the appropriate LCAP year and replace the previous stakeholder narrative(s) and describe the stakeholder engagement process used to develop the current year LCAP and Annual Update.

School districts and county offices of education: Describe the process used to consult with the Parent Advisory Committee, the English Learner Parent Advisory Committee, parents, students, school personnel, the LEA's local bargaining units, and the community to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Charter schools: Describe the process used to consult with teachers, principals, administrators, other school personnel, parents, and students to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Describe how the consultation process impacted the development of the LCAP and annual update for the indicated LCAP year, including the goals, actions, services, and expenditures.

Goals, Actions, and Services

LEAs must include a description of the annual goals, for all students and each LCFF identified group of students, to be achieved for each state priority as applicable to type of LEA. An LEA may also include additional local priorities. This section shall also include a description of the specific planned actions an LEA will take to meet the identified goals, and a description of the expenditures required to implement the specific actions.

School districts and county offices of education: The LCAP is a three-year plan, which is reviewed and updated annually, as required.

Charter schools: The number of years addressed in the LCAP may align with the term of the charter schools budget, typically one year, which is submitted to the school's authorizer. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

New, Modified, Unchanged

As part of the LCAP development process, which includes the annual update and stakeholder engagement, indicate if the goal, identified need, related state and/or local priorities, and/or expected annual measurable outcomes for the current LCAP year or future LCAP years are modified or unchanged from the previous year's LCAP; or, specify if the goal is new.

Goal

State the goal. LEAs may number the goals using the "Goal #" box for ease of reference. A goal is a broad statement that describes the desired result to which all actions/services are directed. A goal answers the question: What is the LEA seeking to achieve?

Related State and/or Local Priorities

List the state and/or local priorities addressed by the goal. The LCAP must include goals that address each of the state priorities, as applicable to the type of LEA, and any additional local priorities; however, one goal may address multiple priorities. (Link to State Priorities)

Identified Need

Describe the needs that led to establishing the goal. The identified needs may be based on quantitative or qualitative information, including, but not limited to, results of the annual update process or performance data from the California School Dashboard, as applicable.

Expected Annual Measurable Outcomes

For each LCAP year, identify the metric(s) or indicator(s) that the LEA will use to track progress toward the expected outcomes. LEAs may identify metrics for specific student groups. Include in the baseline column the most recent data associated with this metric or indicator available at the time of adoption of the LCAP for the first year of the three-year plan. The most recent data associated with a metric or indicator includes data as reported in the annual update of the LCAP year immediately preceding the three-year plan, as applicable. The baseline data shall remain unchanged throughout the three-year LCAP. In the subsequent year columns, identify the progress to be made in each year of the three-year cycle of the LCAP. Consider how expected outcomes in any given year are related to the expected outcomes for subsequent years.

The metrics may be quantitative or qualitative, but at minimum an LEA must use the applicable required metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. For the student engagement priority metrics, as applicable, LEAs must calculate the rates as described in the LCAP Template Appendix, sections (a) through (d).

Planned Actions/Services

For each action/service, the LEA must complete either the section "For Actions/Services not included as contributing to meeting Increased or Improved Services Requirement" or the section "For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement." The LEA shall not complete both sections for a single action.

For Actions/Services Not Contributing to Meeting the Increased or Improved Services Requirement

Students to be Served

The "Students to be Served" box is to be completed for all actions/services except for those which are included by the LEA as contributing to meeting the requirement to increase or improve services for unduplicated students. Indicate in this box which students will benefit from the actions/services by entering "All", "Students with Disabilities", or "Specific Student Group(s)". If "Specific Student Group(s)" is entered, identify the specific student group(s) as appropriate.

Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must identify "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by entering "Specific Schools" and identifying the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement:

Students to be Served

For any action/service contributing to the LEA's overall demonstration that it has increased or improved services for unduplicated students above what is provided to all students (see Demonstration of Increased or Improved Services for Unduplicated Students section, below), the LEA must identify the unduplicated student group(s) being served.

Scope of Service

For each action/service contributing to meeting the increased or improved services requirement, identify the scope of service by indicating "LEA-wide", "Schoolwide", or "Limited to Unduplicated Student Group(s)". The LEA must identify one of the following three options:

- If the action/service is being funded and provided to upgrade the entire educational program of the LEA, enter "LEA-wide."
- If the action/service is being funded and provided to upgrade the entire educational program of a particular school or schools, enter "schoolwide".
- If the action/service being funded and provided is limited to the unduplicated students identified in "Students to be Served", enter "Limited to Unduplicated Student Group(s)".

For charter schools and single-school school districts, "LEA-wide" and "Schoolwide" may be synonymous and, therefore, either would be appropriate. For charter schools operating multiple schools (determined by a unique CDS code) under a single charter, use "LEA-wide" to refer to all schools under the charter and use "Schoolwide" to refer to a single school authorized within the same charter petition. Charter schools operating a single school may use "LEA-wide" or "Schoolwide" provided these terms are used in a consistent manner through the LCAP.

Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by entering "Specific Schools" and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

Actions/Services

For each LCAP year, identify the actions to be performed and services provided to meet the described goal. Actions and services that are implemented to achieve the identified goal may be grouped together. LEAs may number the action/service using the "Action #" box for ease of reference.

New/Modified/Unchanged:

- Enter "New Action" if the action/service is being added in any of the three years of the LCAP to meet the articulated goal.
- Enter "Modified Action" if the action/service was included to meet an articulated goal and has been changed or modified in any way from the prior year description.
- Enter "Unchanged Action" if the action/service was included to meet an articulated goal and has not been changed or modified in any way from the prior year description.
 - If a planned action/service is anticipated to remain unchanged for the duration of the plan, an LEA may enter "Unchanged Action" and leave the subsequent year columns blank rather than having to copy/paste the action/service into the subsequent year columns. Budgeted expenditures may be treated in the same way as applicable.

Note: The goal from the prior year may or may not be included in the current three-year LCAP. For example, when developing year 1 of the LCAP, the goals articulated in year 3 of the preceding three-year LCAP will be from the prior year.

Charter schools may complete the LCAP to align with the term of the charter school's budget that is submitted to the school's authorizer. Accordingly, a charter school submitting a one-year budget to its authorizer may choose not to complete the year 2 and year 3 portions of the "Goals, Actions, and Services" section of the template. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

Budgeted Expenditures

For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by EC sections 52061, 52067, and 47606.5.

Expenditures that are included more than once in an LCAP must be indicated as a duplicated expenditure and include a reference to the goal and action/service where the expenditure first appears in the LCAP.

If a county superintendent of schools has jurisdiction over a single school district, and chooses to complete a single LCAP, the LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted expenditures are aligned.

Demonstration of Increased or Improved Services for Unduplicated Students

This section must be completed for each LCAP year. When developing the LCAP in year 2 or year 3, copy the "Demonstration of Increased or Improved Services for Unduplicated Students" table and enter the appropriate LCAP year. Using the copy of the section, complete the section as required for the current year LCAP. Retain all prior year sections for each of the three years within the LCAP.

Estimated Supplemental and Concentration Grant Funds

Identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner students as determined pursuant to California Code of Regulations, Title 5 (5 CCR) Section 15496(a)(5).

Percentage to Increase or Improve Services

Identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 CCR Section 15496(a)(7).

Consistent with the requirements of 5 CCR Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. This description must address how the action(s)/service(s) limited for one or more unduplicated student group(s), and any schoolwide or districtwide action(s)/service(s) supported by the appropriate description, taken together, result in the required proportional increase or improvement in services for unduplicated pupils.

If the overall increased or improved services include any actions/services being funded and provided on a schoolwide or districtwide basis, identify each action/service and include the required descriptions supporting each action/service as follows.

For those services being provided on an LEA-wide basis:

- For school districts with an unduplicated pupil percentage of 55% or more, and for charter schools and county offices of education: Describe how these services are **principally directed to** and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities.
- For school districts with an unduplicated pupil percentage of less than 55%: Describe how these services are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the services are the most effective use of the funds to meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience or educational theory.

For school districts only, identify in the description those services being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis:

- For schools with 40% or more enrollment of unduplicated pupils: Describe how these services are **principally directed to** and **effective in** meeting its goals for its unduplicated pupils in the state and any local priorities.
- For school districts expending funds on a schoolwide basis at a school with less than 40% enrollment of unduplicated pupils: Describe how these services are **principally directed to** and how the services are **the most effective use of the funds to** meet its goals for English learners, low income students and foster youth, in the state and any local priorities.

State Priorities

Priority 1: Basic Services addresses the degree to which:

- A. Teachers in the LEA are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- B. Pupils in the school district have sufficient access to the standards-aligned instructional materials; and
- C. School facilities are maintained in good repair.

Priority 2: Implementation of State Standards addresses:

- A. The implementation of state board adopted academic content and performance standards for all students, which are:
 - a. English Language Arts Common Core State Standards (CCSS) for English Language Arts
 - b. Mathematics CCSS for Mathematics
 - c. English Language Development (ELD)
 - d. Career Technical Education
 - e. Health Education Content Standards
 - f. History-Social Science
 - g. Model School Library Standards
 - h. Physical Education Model Content Standards
 - i. Next Generation Science Standards
 - j. Visual and Performing Arts
 - k. World Language; and
- B. How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency.

Priority 3: Parental Involvement addresses:

- A. The efforts the school district makes to seek parent input in making decisions for the school district and each individual school site;
- B. How the school district will promote parental participation in programs for unduplicated pupils; and
- C. How the school district will promote parental participation in programs for individuals with exceptional needs.

Priority 4: Pupil Achievement as measured by all of the following, as applicable:

- A. Statewide assessments;
- B. The Academic Performance Index;
- C. The percentage of pupils who have successfully completed courses that satisfy University of California (UC) or California State University (CSU) entrance requirements, or programs of study that align with state board approved career technical educational standards and framework;
- D. The percentage of English learner pupils who make progress toward English proficiency as measured by the California English Language Development Test (CELDT);
- E. The English learner reclassification rate;
- F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher; and
- G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.

Priority 5: Pupil Engagement as measured by all of the following, as applicable:

- A. School attendance rates;
- B. Chronic absenteeism rates;
- C. Middle school dropout rates;
- D. High school dropout rates; and
- E. High school graduation rates;

Priority 6: School Climate as measured by all of the following, as applicable:

- A. Pupil suspension rates;
- B. Pupil expulsion rates; and
- C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.

Priority 7: Course Access addresses the extent to which pupils have access to and are enrolled in:

- A. S broad course of study including courses described under *EC* sections 51210 and 51220(a)-(i), as applicable;
- B. Programs and services developed and provided to unduplicated pupils; and
- C. Programs and services developed and provided to individuals with exceptional needs.

Priority 8: Pupil Outcomes addresses pupil outcomes, if available, for courses described under *EC* sections 51210 and 51220(a)-(i), as applicable.

Priority 9: Coordination of Instruction of Expelled Pupils (COE Only) addresses how the county superintendent of schools will coordinate instruction of expelled pupils.

Priority 10. Coordination of Services for Foster Youth (COE Only) addresses how the county superintendent of schools will coordinate services for foster children, including:

- A. Working with the county child welfare agency to minimize changes in school placement
- B. Providing education-related information to the county child welfare agency to assist in the delivery of services to foster children, including educational status and progress information that is required to be included in court reports;
- C. Responding to requests from the juvenile court for information and working with the juvenile court to ensure the delivery and coordination of necessary educational services; and
- D. Establishing a mechanism for the efficient expeditious transfer of health and education records and the health and education passport.

Local Priorities address:

- A. Local priority goals; and
- B. Methods for measuring progress toward local goals.

APPENDIX A: PRIORITIES 5 AND 6 RATE CALCULATION INSTRUCTIONS

For the purposes of completing the LCAP in reference to the state priorities under *EC* sections 52060 and 52066, as applicable to type of LEA, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
 - (1) The number of K-8 students who were absent 10 percent or more of the school days excluding students who were:
 - (A) enrolled less than 31 days
 - (B) enrolled at least 31 days but did not attend at least one day
 - (C) flagged as exempt in the district attendance submission. K-8 students are considered to be exempt if they:
 - (i) are enrolled in a Non-Public School
 - (ii) receive instruction through a home or hospital instructional setting
 - (iii) are attending a community college full-time.
 - (2) The number of students who meet the enrollment requirements.
 - (3) Divide (1) by (2).
- (b) "High school dropout rate" shall be calculated as follows:
 - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (c) "High school graduation rate" shall be calculated as follows:
 - (1) For a 4-Year Cohort Graduation Rate:
 - (A) The number of students in the cohort who earned a regular high school diploma by the end of year 4 in the cohort.
 - (B) The total number of students in the cohort.
 - (C) Divide (1) by (2).
 - (2) For a Dashboard Alternative Schools Status (DASS) Graduation Rate:
 - (A) The number of students who either graduated as grade 11 students or who earned any of the following:
 - (i) a regular high school diploma
 - (ii) a High School Equivalency Certificate
 - (iii) an adult education diploma
 - (iv) a Certificate of Completion and was eligible for the California Alternative Assessment if under the age of 20.
 - (B) The number of students in the DASS graduation cohort.
 - (C) Divide (1) by (2).
- (d) "Suspension rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (e) "Expulsion rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).

(3) Divide (1) by (2).

NOTE: Authority cited: Sections 42238.07 and 52064, *Education Code*. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.6, 47606.5, 48926, 52052, 52060, 52061, 52062, 52063, 52064, 52066, 52067, 52068, 52069, 52070, 52070.5, and 64001,; 20 U.S.C. Sections 6312 and 6314.

APPENDIX B: GUIDING QUESTIONS Guiding Questions: Annual Review and Analysis

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to EC Section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific school sites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Guiding Questions: Stakeholder Engagement

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in *EC* Section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to *EC* sections 52062, 52068, or 47606.5, as applicable, including engagement with representatives of parents and guardians of pupils identified in *EC* Section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 *CCR* Section 15495(a)?

7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Guiding Questions: Goals, Actions, and Services

- What are the LEA's goal(s) to address state priorities related to "Conditions of Learning": Basic Services (Priority 1), the Implementation of State Standards (Priority 2), and Course Access (Priority 7)?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes": Pupil Achievement (Priority 4), Pupil Outcomes (Priority 8), Coordination of Instruction of Expelled Pupils (Priority 9 – COE Only), and Coordination of Services for Foster Youth (Priority 10 – COE Only)?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement": Parental Involvement (Priority 3), Pupil Engagement (Priority 5), and School Climate (Priority 6)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in *EC* Section 42238.01 and groups as defined in *EC* Section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual school sites?
- 10)What information was considered/reviewed for subgroups identified in *EC* Section 52052?
- 11)What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to *EC* Section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13)What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

Prepared by the California Department of Education, January 2019

LCAP Expenditure Summary

Total Expenditures by Funding Source							
Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total	
All Funding Sources	1,561,348.00	1,448,149.00	1,168,895.00	1,561,348.00	1,568,348.00	4,298,591.00	
	0.00	0.00	0.00	0.00	0.00	0.00	
0000 Base, 0100 Supp/Conc	11,100.00	0.00	0.00	11,100.00	11,100.00	22,200.00	
0000 LCFF Base	191,600.00	236,838.00	0.00	191,600.00	162,400.00	354,000.00	
0100 LCFF Supp/Conc	0.00	4,472.00	0.00	0.00	0.00	0.00	
1100 Unrestricted Lottery	9,986.00	13,467.00	0.00	9,986.00	13,486.00	23,472.00	
3010: IASA-Title 1 Basic Grants-Low	0.00	20,949.00	0.00	0.00	31,700.00	31,700.00	
LCFF	6,000.00	0.00	109,727.00	6,000.00	6,000.00	121,727.00	
LCFF, Other	1,312,082.00	1,158,529.00	1,051,768.00	1,312,082.00	1,312,082.00	3,675,932.00	
Other	30,580.00	13,894.00	7,400.00	30,580.00	31,580.00	69,560.00	

Total Expenditures by Object Type							
Object Type	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total	
All Expenditure Types	1,561,348.00	1,448,149.00	1,168,895.00	1,561,348.00	1,568,348.00	4,298,591.00	
	0.00	1,158,529.00	0.00	0.00	0.00	0.00	
1000, 2000, 3000	0.00	0.00	5,758.00	0.00	1,000.00	6,758.00	
1000, 2000, 3000, 4000	0.00	0.00	500.00	0.00	0.00	500.00	
1000, 2000, 3000, 4000, 5000	500.00	500.00	10,500.00	500.00	500.00	11,500.00	
1000, 3000	1,486,182.00	214,692.00	1,114,166.00	1,486,182.00	1,454,482.00	4,054,830.00	
1000, 3000, 5000	11,100.00	0.00	0.00	11,100.00	11,100.00	22,200.00	
2000, 3000	30,000.00	29,862.00	0.00	30,000.00	30,500.00	60,500.00	
2000, 3000, 5000	0.00	0.00	2,600.00	0.00	0.00	2,600.00	
2000, 3000, 5000, 6000	0.00	0.00	27,971.00	0.00	0.00	27,971.00	
4000-4999: Books And Supplies	22,180.00	23,999.00	4,500.00	22,180.00	24,180.00	50,860.00	
5000-5999: Services And Other Operating Expenditures	5,900.00	14,496.00	2,900.00	5,900.00	9,400.00	18,200.00	
5700-5799: Transfers Of Direct Costs	5,486.00	5,483.00	0.00	5,486.00	5,486.00	10,972.00	
5800: Professional/Consulting Services And Operating Expenditures	0.00	88.00	0.00	0.00	31,700.00	31,700.00	
5900: Communications	0.00	500.00	0.00	0.00	0.00	0.00	

Total Expenditures by Object Type and Funding Source									
Object Type	Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total		
All Expenditure Types	All Funding Sources	1,561,348.00	1,448,149.00	1,168,895.00	1,561,348.00	1,568,348.00	4,298,591.00		
		0.00	0.00	0.00	0.00	0.00	0.00		
	LCFF, Other	0.00	1,158,529.00	0.00	0.00	0.00	0.00		
1000, 2000, 3000	0000 LCFF Base	0.00	0.00	0.00	0.00	1,000.00	1,000.00		
1000, 2000, 3000	LCFF	0.00	0.00	5,758.00	0.00	0.00	5,758.00		
1000, 2000, 3000, 4000	LCFF	0.00	0.00	500.00	0.00	0.00	500.00		
1000, 2000, 3000, 4000, 5000	0000 LCFF Base	500.00	0.00	0.00	500.00	500.00	1,000.00		
1000, 2000, 3000, 4000, 5000	LCFF	0.00	0.00	10,500.00	0.00	0.00	10,500.00		
1000, 2000, 3000, 4000, 5000	Other	0.00	500.00	0.00	0.00	0.00	0.00		
1000, 3000	0000 LCFF Base	158,500.00	193,743.00	0.00	158,500.00	126,800.00	285,300.00		
1000, 3000	0100 LCFF Supp/Conc	0.00	0.00	0.00	0.00	0.00	0.00		
1000, 3000	3010: IASA-Title 1 Basic Grants-Low	0.00	20,949.00	0.00	0.00	0.00	0.00		
1000, 3000	LCFF	0.00	0.00	85,869.00	0.00	0.00	85,869.00		
1000, 3000	LCFF, Other	1,312,082.00	0.00	1,023,797.00	1,312,082.00	1,312,082.00	3,647,961.00		
1000, 3000	Other	15,600.00	0.00	4,500.00	15,600.00	15,600.00	35,700.00		
1000, 3000, 5000	0000 Base, 0100 Supp/Conc	11,100.00	0.00	0.00	11,100.00	11,100.00	22,200.00		
2000, 3000	0000 LCFF Base	30,000.00	29,862.00	0.00	30,000.00	30,500.00	60,500.00		
2000, 3000	LCFF	0.00	0.00	0.00	0.00	0.00	0.00		
2000, 3000, 5000	LCFF	0.00	0.00	2,600.00	0.00	0.00	2,600.00		
2000, 3000, 5000, 6000	LCFF, Other	0.00	0.00	27,971.00	0.00	0.00	27,971.00		
4000-4999: Books And Supplies	0000 LCFF Base	2,600.00	6,133.00	0.00	2,600.00	3,600.00	6,200.00		
4000-4999: Books And Supplies	0100 LCFF Supp/Conc	0.00	4,472.00	0.00	0.00	0.00	0.00		
4000-4999: Books And Supplies	LCFF	6,000.00	0.00	4,500.00	6,000.00	6,000.00	16,500.00		
4000-4999: Books And Supplies	Other	13,580.00	13,394.00	0.00	13,580.00	14,580.00	28,160.00		
5000-5999: Services And Other Operating Expenditures	0000 LCFF Base	0.00	6,512.00	0.00	0.00	0.00	0.00		
5000-5999: Services And Other Operating Expenditures	1100 Unrestricted Lottery	4,500.00	7,984.00	0.00	4,500.00	8,000.00	12,500.00		

Total Expenditures by Object Type and Funding Source								
Object Type	Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total	
5000-5999: Services And Other Operating Expenditures	LCFF, Other	0.00	0.00	0.00	0.00	0.00	0.00	
5000-5999: Services And Other Operating Expenditures	Other	1,400.00	0.00	2,900.00	1,400.00	1,400.00	5,700.00	
5700-5799: Transfers Of Direct Costs	1100 Unrestricted Lottery	5,486.00	5,483.00	0.00	5,486.00	5,486.00	10,972.00	
5800: Professional/Consulting Services And Operating Expenditures	0000 LCFF Base	0.00	88.00	0.00	0.00	0.00	0.00	
5800: Professional/Consulting Services And Operating Expenditures	3010: IASA-Title 1 Basic Grants-Low	0.00	0.00	0.00	0.00	31,700.00	31,700.00	
5900: Communications	0000 LCFF Base	0.00	500.00	0.00	0.00	0.00	0.00	

Total Expenditures by Goal								
Goal	2018-192018-19Annual UpdateAnnual UpdateBudgetedActual		2017-18	2017-18 2018-19		2017-18 through 2019-20 Total		
Goal 1	95,165.00	92,529.00	61,094.00	95,165.00	98,665.00	254,924.00		
Goal 2	1,433,903.00	1,341,138.00	1,103,201.00	1,433,903.00	1,434,403.00	3,971,507.00		
Goal 3	32,280.00	14,482.00	4,600.00	32,280.00	35,280.00	72,160.00		

Expenditures Contributing to Increased/Improved Requirement by Funding Source						
Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	
All Funding Sources						

Expenditures NOT Contributing to Increased/Improved Requirement by Funding Source							
Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20		
All Funding Sources							